



Industry Observations – December 31, 2019 Consumer Products Industry

Select Consumer Products Public Company Industry Data As of December 31, 2019

(USD in millions, except per share data)

		Market Data				LTM	Operating I	Forward Estimates			
Company Name	Ticker	Price at 12/31/19	% of 52 Week High	Equity Value	Enterprise Value	Debt / Total Capital	Total Assets	LTM Revenue	LTM EBITDA	CY 2019 Revenue Estimate	CY 2019 EBITDA Estimate
Consumer Durables											
Ethan Allen Interiors Inc.	ETH	\$19.06	82.5%	\$506.79	\$588.67	28.9%	\$653.90	\$732.82	\$73.06	\$709.29	\$69.74
La-Z-Boy Incorporated Leggett & Platt,	LZB	\$31.48	84.0%	\$1,460.13	\$1,685.17	30.8%	\$1,392.33	\$1,782.22	\$159.54	\$1,871.74	\$186.62
Incorporated	LEG	\$50.83	91.7%	\$6,689.37	\$8,951.77	65.7%	\$4,857.8 0	\$4,654.30	\$656.20	\$4,947.28	\$774.99
Mohawk Industries, Inc. Tempur Sealy	MHK	\$136.38	87.1%	\$9,767.84	\$13,066.86	28.5%	\$13,392.76	\$9,994.78	\$1,452.68	\$10,115.98	\$1,585.39
International, Inc.	TPX	\$87.06	94.3%	\$4,709.10	\$6,487.58	84.3%	\$3,103.10	\$2,910.80	\$404.40	\$3,485.57	\$614.01
Whirlpool Corporation	WHR	\$147.53	90.2%	\$9,323.86	\$16,024.88	61.7%	\$18,406.00	\$20,697.00	\$1,782.00	\$20,347.17	\$2,119.54
Household Products Church & Dwight Co.,											
Inc. Colgate-Palmolive	CHD	\$70.34	86.9%	\$17,261.58	\$19,820.91	47.8%	\$6,610.10	\$4,287.90	\$1,000.50	\$4,611.57	\$1,094.10
Company	CL	\$68.84	90.1%	\$58,998.92	\$68,880.88	98.1%	\$15,026.00	\$15,489.00	\$4,036.00	\$16,134.35	\$4,360.95
Kimberly-Clark Corporation	KMB	\$137.55	95.9%	\$47,152.91	\$57,180.61	98.9%	\$15,033.00	\$18,436.00	\$3,877.00	\$18,698.68	\$4,361.34
Libbey Inc.	LBY	\$1.45	24.8%	\$32.42	\$500.86	102.2%	\$740.89	\$788.24	\$70.24	\$806.40	\$80.00
Lifetime Brands, Inc.	LCUT	\$6.95	60.2%	\$147.73	\$626.69	65.9%	\$883.73	\$736.24	\$60.12	\$772.49	\$72.70
Newell Brands Inc.	NWL	\$19.22	87.1%	\$8,137.75	\$15,135.31	62.7%	\$16,010.20	\$8,308.30	\$942.10	\$9,659.06	\$1,389.30
tiscon AG The Procter & Gamble	TIS	\$0.03	33.3%	\$0.21	\$0.00	92.7%	\$69.34	\$455.68	-\$6.13	\$0.00	\$0.00
Company	PG	\$124.90	98.7%	\$311,477.13	\$336,817.88	39.3%	\$114,058.00	\$68,792.00	\$17,963.00	\$71,816.38	\$19,187.38
Spectrum Brands Holdings, Inc.	SPB	\$64.29	96.7%	\$3,138.90	\$4,841.32	57.9%	\$5,230.50	\$3,802.10	\$491.70	\$3,867.90	\$580.37
Tupperware Brands Corporation	TUP	\$8.58	22.2%	\$419.56	\$1,341.83	122.5%	\$1,335.90	\$1,886.60	\$304.80	\$1,715.08	\$256.34

Notes: LTM (latest twelve months); Enterprise Value (market capitalization less total cash and short-term investments plus short-term borrowings and total long-term debt);

EBITDA (earnings before interest, taxes, depreciation and amortization)

Source: Capital IQ

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Select Consumer Products Public Company Industry Data As of December 31, 2019

(USD in millions, except per share data)

			Market Dat	a		LTM Operating Data			Forward Estimates		
Company Name	Ticker	Price at 12/31/19	% of 52 Week High	Equity Value	Enterprise Value	Debt / Total Capital	Total Assets	LTM Revenue	LTM EBITDA	CY 2019 Revenue Estimate	CY 2019 EBITDA Estimate
Leisure Products											
Brunswick Corporation	BC	\$59.98	96.4%	\$4,892.79	\$5,688.60	46.2%	\$3,654.40	\$5,190.20	\$730.40	\$4,291.10	\$728.13
Hasbro, Inc.	HAS	\$105.61	83.2%	\$14,452.23	\$14,943.12	50.1%	\$5,554.62	\$4,681.38	\$784.03	\$6,169.56	\$1,306.62
Marine Products Corporation	MPX	\$14.40	77.2%	\$489.03	\$447.49	0.2%	\$119.03	\$306.02	\$38.02	\$325.08	\$40.30
Mattel, Inc.	MAT	\$13.55	78.5%	\$4,697.99	\$8,073.16	88.3%	\$5,527.58	\$4,555.15	\$371.79	\$4,612.13	\$567.84
Polaris Inc.	PII	\$101.70	97.4%	\$6,221.29	\$7,557.70	65.3%	\$4,527.42	\$6,757.24	\$721.35	\$7,089.30	\$860.89
Personal Products											
Avcorp Industries Inc.	AVP	\$0.05	80.0%	\$17.03	\$94.62	143.3%	\$103.03	\$125.20	-\$6.32	\$0.00	\$0.00
Revlon, Inc.	REV	\$21.42	74.9%	\$1,136.02	\$4,591.04	157.0%	\$3,059.50	\$2,461.80	\$158.10	\$2,494.00	\$270.00
The Estée Lauder Companies Inc.	EL	\$206.54	99.1%	\$74,315.89	\$82,278.77	57.2%	\$15,431.00	\$15,234.00	\$3,280.00	\$16,674.57	\$3,719.06
Medifast, Inc.	MED	\$109.58	68.7%	\$1,272.81	\$1,273.18	10.0%	\$198.59	\$688.88	\$96.41	\$807.40	\$113.92
Nu Skin Enterprises, Inc.	NUS	\$40.98	58.7%	\$2,276.32	\$2,518.74	36.4%	\$1,736.91	\$2,520.34	\$387.20	\$2,458.91	\$367.47
Inter Parfums, Inc.	IPAR	\$72.71	89.3%	\$2,287.79	\$2,343.95	9.1%	\$800.43	\$712.94	\$112.07	\$743.87	\$125.06
Prestige Consumer Healthcare Inc.	РВН	\$40.50	97.9%	\$2,034.42	\$3,864.98	61.6%	\$3,464.76	\$952.66	\$328.58	\$954.47	\$326.53
USANA Health Sciences, Inc.	USNA	\$78.55	65.8%	\$1,700.06	\$1,592.89	5.9%	\$463.04	\$1,088.63	\$164.83	\$1,061.27	\$156.10

Notes: LTM (latest twelve months); Enterprise Value (market capitalization less total cash and short-term investments plus short-term borrowings and total long-term debt);

EBITDA (earnings before interest, taxes, depreciation and amortization)

Select Consumer Products Public Company Valuation Metrics As of December 31, 2019

(USD in millions, except per share data)

			1	LTM Operat	ing Statistic	3			Trading	Multiples	
Company Name	Ticker	Return On Assets	Return On Equity	Return On Capital	Revenue Growth	EBITDA Growth	EBITDA Margin	TEV/ LTM Revenue	TEV/ CY 2019 Revenue	TEV/ LTM EBITDA	TEV/ CY 2019 EBITDA
Consumer Durables											
Ethan Allen Interiors											
Inc.	ETH	5.6%	8.1%	7.5%	-5.2%	6.1%	10.0%	0.8x	0.8x	8.1x	8.43
La-Z-Boy Incorporated	LZB	6.6%	10.5%	9.4%	7.5%	-3.3%	9.0%	0.9x	0.9x	10.6x	9.0x
Leggett & Platt,											
Incorporated	LEG	7.1%	24.8%	9.7%	10.6%	16.4%	14.1%	1.9x	1.8x	13.6x	11.6x
Mohawk Industries, Inc.	. MHK	4.6%	9.2%	5.7%	0.9%	-19.9%	14.5%	1.3x	1.3x	9.0x	8.2x
Tempur Sealy											
International, Inc.	TPX	6.7%	59.8%	9.8%	9.5%	15.4%	13.9%	2.2x	1.9x	16.0x	10.6x
Whirlpool Corporation	WHR	4.0%	29.8%	7.1%	-1.8%	-9.0%	8.6%	0.8x	0.8x	9.0x	7.6x
	Mean	5.8%	23.7%	8.2%	3.6%	1.0%	11.7%	1.3x	1.2x	11.0x	9.2x
	Median	6.1%	17.7%	8.4%	4.2%	1.4%	11.9%	1.5x	1.2x		8.7x
Household Products Church & Dwight Co., Inc.	CHD	8.4%	25.0%	11.3%	4.5%	5.1%	23.3%	4.6x	4.3x	19.8x	18.1x
Inc.	CHD	8.4%	25.0%	11.3%	4.5%	5.1%	23.3%	4.6x	4.3x	19.8x	18.1x
Colgate-Palmolive											
Company	CL	16.1%	4694.3%	28.5%	-0.9%	-7.4%	26.1%	4.4x	4.3x	17.1x	15.8x
Kimberly-Clark Corporation	KMB	13.5%	2062.0%	25.0%	-0.5%	-2.0%	21.0%	3.1x	3.1x	14.7x	13.1x
Libbey Inc.	LBY	2.6%	-216.2%	4.0%	-3.1%	-13.0%	8.9%	0.6x	0.6x	7.1x	6.3x
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Lifetime Brands, Inc.	LCUT	2.6%	-7.7%	3.2%	11.7%	55.7%	8.2%	0.9x	0.8x	10.4x	8.6x
Newell Brands Inc.	NWL	1.7%	-8.1%	2.5%	-13.0%	-9.2%	11.3%	1.8x	1.6x	16.1x	10.9x
tiscon AG	TIS	-7.0%	-92.4%	-25.0%	1.7%	N/A	-1.3%	0.0x	N/A	0.0x	N/A
The Procter & Gamble											
Company	PG	8.1%	8.8%	11.7%	2.9%	6.3%	26.1%	4.9x	4.7x	18.8x	17.6x
Spectrum Brands											
Holdings, Inc.	SPB	3.0%	-11.3%	3.8%	-0.2%	-5.7%	12.9%	1.3x	1.3x	9.8x	8.3x
Tupperware Brands			2.7.1.	a a a c i		aa.c					
Corporation	TUP	11.8%	N/A	20.9%	-12.3%	-22.3%	16.2%	0.7x	0.8x	4.4x	5.2x
	Mean	6.1%	717.2%	8.6%	-0.9%	0.8%	15.3%	2.2x	2.4x	11.8x	11.5x
	Median	5.5%	-7.7%	7.7%	-0.3%	-5.7%	14.5%	1.5x	1.6x		10.9x
		5.570	1.170	1.170	0.570	5.770	11070	1.5A	1.0A	12.04	10.74

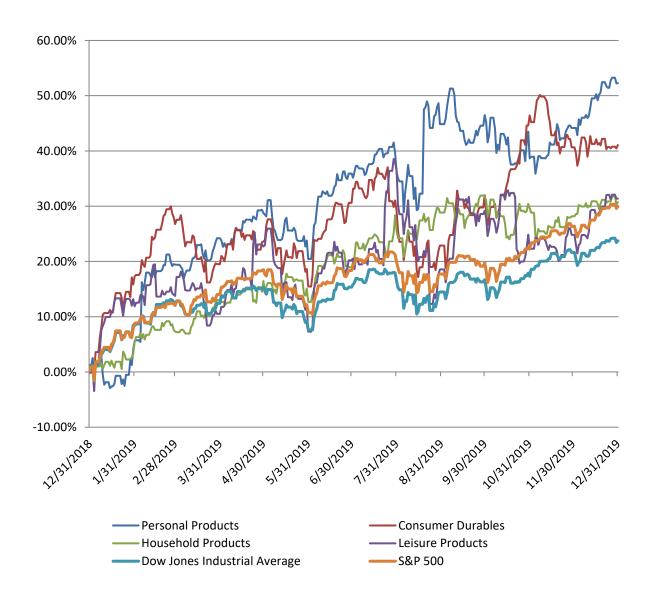
Notes: LTM (latest twelve months); NTM (next twelve months); EBITDA (earnings before interest, taxes, depreciation and amortization); TEV (total enterprise value)

Select Consumer Products Public Company Valuation Metrics As of December 31, 2019

(USD in millions, except per share data)

		LTM Operating Statistics						Trading Multiples				
		Return On	Return On	Return On	Revenue	EBITDA	EBITDA	TEV/ LTM	TEV/ CY 2019	TEV/ LTM	TEV/ CY 2019	
Company Name	Ticker	Assets	Equity	Capital	Growth	Growth	Margin	Revenue	Revenue	EBITDA	EBITDA	
Leisure Products												
Brunswick Corporation	BC	9.0%	0.8%	13.0%	19.5%	33.3%	14.1%	1.1x	1.3x	7.8x	7.8x	
Hasbro, Inc.	HAS	6.8%	14.0%	10.4%	-2.2%	-1.2%	16.7%	3.2x	2.4x	19.1x	11.4x	
Marine Products Corporation	MPX	19.3%	36.2%	27.6%	1.3%	-1.4%	12.4%	1.5x	1.4x	11.8x	11.1x	
Mattel, Inc.	MAT	1.4%	-36.4%	2.0%	-1.0%	N/A	8.2%	1.8x	1.8x	21.7x	14.2x	
Polaris Inc.	PII	7.1%	33.1%	10.9%	13.3%	5.9%	10.7%	1.1x	1.1x	10.5x	8.8x	
	Mean	8.7%	9.5%	12.8%	6.2%	9.1%	12.4%	1.7x	1.6x	14.2x	10.7x	
	Median	7.1%	14.0%	10.9%	1.3%	2.3%	12.4%	1.5x	1.4x	11.8x	11.1x	
Personal Products												
Avcorp Industries Inc.	AVP	-6.7%	N/A	-12.3%	-2.1%	N/A	-5.1%	0.8x	N/A	N/A	N/A	
Revlon, Inc. The Estée Lauder	REV	1.2%	N/A	1.8%	-5.7%	53.8%	6.4%	1.9x	1.8x	29.0x	17.0x	
Companies Inc.	EL	12.1%	42.1%	18.2%	9.3%	14.0%	21.5%	5.4x	4.9x	25.1x	22.1x	
Medifast, Inc.	MED	30.9%	66.1%	49.0%	50.00/							
Nu Skin Enterprises,				12.070	59.0%	52.4%	14.0%	1.8x	1.6x	13.2x	11.2x	
Inc.	NUS	11.1%	13.8%	14.8%	-5.3%	-4.0%	14.0%	1.8x 1.0x	1.6x 1.0x	13.2x 6.5x	11.2x 6.9x	
1 ,	NUS	11.1% 8.1%										
Inc.			13.8%	14.8%	-5.3%	-4.0%	15.4%	1.0x	1.0x	6.5x	6.9x	
Inc. Inter Parfums, Inc. Prestige Consumer Healthcare Inc. USANA Health	IPAR PBH	8.1% 5.2%	13.8% 12.9% -2.9%	14.8% 10.0% 6.2%	-5.3% 10.0% -6.6%	-4.0% 10.1% -4.1%	15.4% 15.7% 34.5%	1.0x 3.3x 4.1x	1.0x 3.2x 4.0x	6.5x 20.9x 11.8x	6.9x 18.7x 11.8x	
Inc. Inter Parfums, Inc. Prestige Consumer Healthcare Inc.	IPAR	8.1%	13.8% 12.9%	14.8% 10.0%	-5.3% 10.0%	-4.0% 10.1%	15.4% 15.7%	1.0x 3.3x	1.0x 3.2x	6.5x 20.9x	6.9x 18.7x	

Notes: LTM (latest twelve months); NTM (next twelve months); EBITDA (earnings before interest, taxes, depreciation and amortization); TEV (total enterprise value)



Consumer Products Public Company LTM Equity Performance As of December 31, 2019

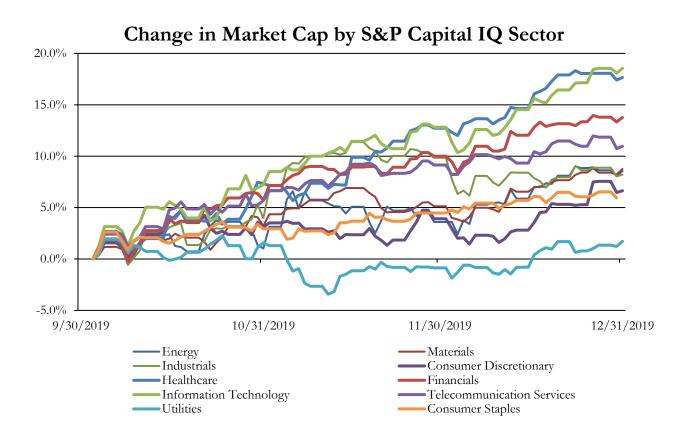
Note: The indices are derived from the equity performance of the previously listed companies. Source: Capital IQ

Recent M&A Activity in the Consumer Products Industry December 31, 2018 to December 31, 2019

(USD in millions)

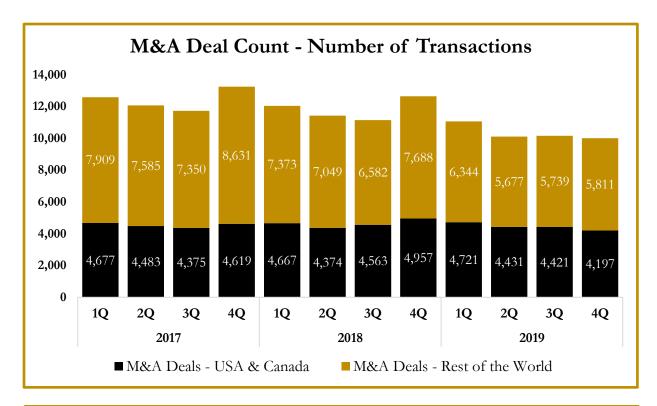
Close Date	Target	Acquirer	Target Company Primary Industry	Implied Enterprise Value
5/1/2019	FLAWLESS and FINISHING TOUCH Brands of IdeaVillage Produc	Church & Dwight Co., Inc.	Household Appliances	\$900.00
6/27/2019	Fitness Business of Brunswick Corporation	KPS Capital Partners, LP	Leisure Products	\$490.00
4/30/2019	Clockwork Inc./ Affiliate Entities	Authority Brands, LLC	Homebuilding	\$300.00
8/1/2019	E-Land Footwear USA Holdings Inc.	Xtep International Holdings Limited	Footwear	\$260.00
5/1/2019	Rexair Holdings, Inc.	Rhone Capital, L.L.C.	Household Appliances	\$235.00
12/31/2019	The United States Playing Card Company	Cartamundi NV	Leisure Products	\$220.00
7/5/2019	Caliber Company	Long Range Acquisition LLC	Leisure Products	\$170.00
2/13/2019	Aquion, Inc.	Pentair plc	Household Appliances	\$163.40
3/15/2019	North American operations of Springs Global Participações S.A.	Keeco, LLC	Home Furnishings	\$126.00
7/16/2019	Creative Genius, Inc.	Vera Bradley, Inc.	Apparel, Accessories and Luxury Goods	\$122.50
2/12/2019	Enviro Water Solutions, Inc.	Pentair plc	Household Appliances	\$120.00
1/16/2019	Tangible Play, Inc.	Think & Learn Pvt Ltd	Consumer Electronics	\$120.00
5/20/2019	Sharp Residential, LLC	Toll Brothers, Inc.	Homebuilding	\$93.20
1/23/2019	Five Manufactured Home Communities Located in Indiana and Mich	iNA	Homebuilding	\$89.70
4/4/2019	The worldwide rights to Gymboree and Crazy 8 and other intellectual	The Children's Place, Inc.	Apparel, Accessories and Luxury Goods	\$76.00
2/1/2019	Ringers Technologies LLC	Ansell Limited	Apparel, Accessories and Luxury Goods	\$70.00
7/18/2019	Aventura In Avondale	NA	Homebuilding	\$65.40
1/25/2019	CMT Developers LLC	Alpha Investment Inc.	Homebuilding	\$60.50
1/3/2019	Halo2Cloud LLC	ZAGG Inc	Consumer Electronics	\$43.23
5/31/2019	O'Mara Incorporated	Aquafil U.S.A., Inc.	Textiles	\$40.50
8/12/2019	B. B. Dakota, Inc.	Steven Madden, Ltd.	Apparel, Accessories and Luxury Goods	\$28.99
2/2/2019	Arden Companies, Inc.	Central Garden & Pet Company	Textiles	\$24.36
3/14/2019	OurPet's Company	Hyper-Pet LLC	Housewares and Specialties	\$21.10
8/14/2019	Gourmet Foods Division of Provide Commerce, Inc.	1-800-FLOWERS.COM, Inc.	Leisure Products	\$20.50
5/30/2019	Substantially all the Assets of Decor Holdings, Inc.	Black Swan Holdings, LLC	Textiles	\$19.00
11/3/2019	Meow, Inc./Parker New York	Vince, LLC	Apparel, Accessories and Luxury Goods	\$18.50
7/29/2019	Substantially All of the Assets Used for the Luxury Brands Business	RHF Investments, Inc.	Home Furnishings	\$17.45
2/11/2019	Halston Brand, Halston Heritage, Roy Frowick and Other Assets of I	Xcel Brands, Inc.	Apparel, Accessories and Luxury Goods	\$15.40
8/7/2019	Accell North America, Inc.	Regent, L.P.	Leisure Products	\$15.00
3/4/2019	STACYC, Inc.	Harley-Davidson, Inc.	Leisure Products	\$14.90
2/11/2019	Forrest-Pruzan Creative LLC	Funko, Inc.	Leisure Products	\$12.36
5/30/2019	Aquarius Ltd.	Mainland Headwear Holdings Limited	Apparel, Accessories and Luxury Goods	\$9.00
4/10/2019	Silikids, Inc.	Evenflo Feeding, Inc.	Housewares and Specialties	\$6.00
6/28/2019	Primo Water Corporation, Ice Assets	NA	Household Appliances	\$4.00
10/10/2019	Sackville & Co. Merchandising Ltd.	48North Cannabis Corp.	Apparel, Accessories and Luxury Goods	\$3.66
11/26/2019	Substantially All Assets Of J.W. Hulme Company, LLC	iMedia Brands, Inc.	Apparel, Accessories and Luxury Goods	\$1.53
3/8/2019	All of the Assets of HaloSource, Inc./HaloSource Water Purification		Household Appliances	\$1.30
9/12/2019	All Business Assets of Specialty Microwave Corp.	AmpliTech Group, Inc.	Household Appliances	\$1.14
6/27/2019	Certain Assets of GTX Corp	Inpixon	Consumer Electronics	\$0.88
7/31/2019	Hemp Business and Assets of Green Goddess Extracts, LLC	Exactus, Inc.	Textiles	\$0.79
1/10/2019	Hospitality Business & Assets of Red The Uniform Tailor Inc.	Unisyne Corp.	Apparel, Accessories and Luxury Goods	\$0.70
2/19/2019	Red Wire Group, LLC	12 Retail Corporation	Apparel, Accessories and Luxury Goods	\$0.45
3/14/2019	Rune NYC, LLC	12 ReTech Corporation	Apparel, Accessories and Luxury Goods	\$0.44
5/1/2019	NCAA-licensed sock, slipper and sandal business of Renaissance Imp		Footwear	\$0.35
7/9/2019	Sun Ovens International, Inc.	Poverty Dignified, Inc.	Household Appliances	\$0.00
12/30/2019	Denver Outfitters inc.	Thule Group AB (publ)	Leisure Products	NA
12/19/2019	Tappan Chairs, LLC	NA	Home Furnishings	NA
12/16/2019	Hardwick Clothes, Inc.	Puerto Rico Industries For The Blind Corp	Apparel, Accessories and Luxury Goods	
12/13/2019	Magellan Development Group, LLC	Winter Properties LLC; BLG Capital Advisors	Homebuilding	NA
12/11/2019	Torgoen	E. Gluck Corporation	Apparel, Accessories and Luxury Goods	
12/10/2019	Rylo Inc.	Visual Supply Company	Consumer Electronics	NA
12/9/2019	Gulf Coast Insulation, LLC	Installed Building Products, Inc.	Homebuilding	NA
12/6/2019	Orbeez Brand of Maya toys	Spin Master Corp.	Leisure Products	NA
12/6/2019	Hurley International LLC	Bluestar Alliance, LLC	Apparel, Accessories and Luxury Goods	NA
12/5/2019	Aerotech Golf Shafts	TRUE Sports, Inc.	Leisure Products	NA
12/3/2019	Topps Safety Apparel, Inc.	NA	Apparel, Accessories and Luxury Goods	
11/20/2019	Social Decay, LLC	12 ReTech Corporation	Apparel, Accessories and Luxury Goods	NA
11/20/2019	Brava Home, Inc.	The Middleby Corporation	Household Appliances	NA
11/19/2019	Path to Prosperity, Inc.	Controlled Products, LLC	Leisure Products	NA
11/18/2019	Dynamic Solutions Worldwide LLC	Woodstream Corporation	Household Appliances	NA
11/18/2019	PWR-ARM Brand And Electric Powered Bimini Business Assets Of S	Lippert Components Manufacturing, Inc.	Leisure Products	NA
11/18/2019	Assets of Poler, Inc.	Primer Group	Apparel, Accessories and Luxury Goods	NA
	Fairbanks Construction	West Shore Home	Homebuilding	NA
11/15/2019	Fairbanks Construction			
11/15/2019 11/15/2019	Operations of Alloy Apparel	iBrands International LLC	Apparel, Accessories and Luxury Goods Leisure Products	NA

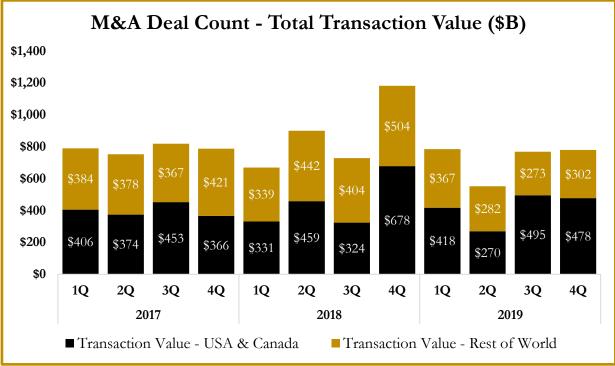
S&P Capital IQ - Sector Last 3 Month Equity Performance As of December 31, 2019



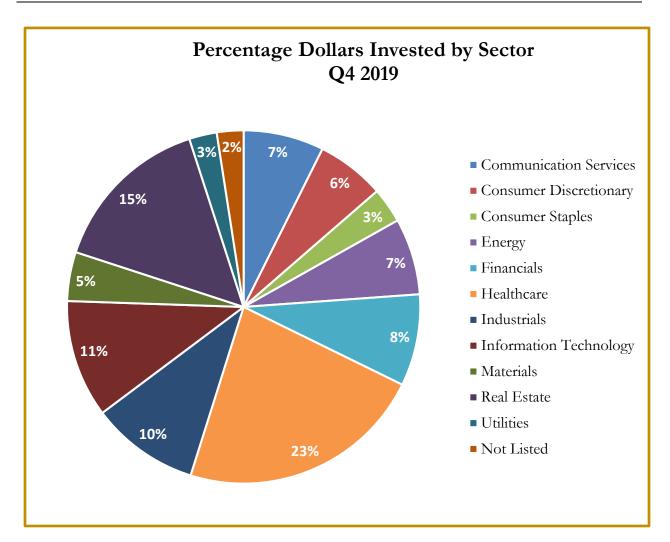
Note: The indices are derived from the equity performance of the S&P Capital IQ Sectors. Source: Capital IQ

M&A Deal Flow Statistics by S&P Capital IQ Sector As of December 31, 2019





M&A Deal Flow Statistics by S&P Capital IQ Sector As of December 31, 2019





About Us

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We provide an array of services that include enterprise valuations, portfolio valuation, valuation of carried interest, transaction opinions, tax and financial reporting compliance, purchase price allocations, and a wide variety of consulting services through our Financial Advisory Group.

Investment Banking

Through our Investment Banking Group, we offer sell side/buy side advisory and capital raises. Through our Special Situations desk, we provide services that fit outside the archetypal verticals, including liquidity solutions, transactional advisory, and secondary market advisory and trading.

Litigation Support

Our team provides support for a wide variety of situations including commercial and shareholder disputes, derivatives and structured finance litigation, and fraudulent conveyance.

For additional information about our industry expertise and services, visit:

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