



Industry Observations – March 31, 2020

Insurance Industry

Select Insurance Public Company Industry Data As of March 31, 2020

(USD in millions, except per share data)

| | | Market Data | | | | | LT | Forward Estimates | | | |
|-----------------------------|--------|-------------------|----------------------|-----------------|------------------|----------------------------|-----------------|-------------------|---------------|--------------------------------|-------------------------------|
| Company Name | Ticker | Price at 03/31/20 | % of 52 Week High | Equity Value | Enterprise Value | Debt / Total Capital | Total Assets | LTM Revenue | LTM EBITDA | CY 2020 Revenue Estimate | CY 2020 EBITDA Estimate |
| Property and Casualty | | | | | | | | | | | |
| First American Financial | | | | | | | | | | | |
| Corporation | FAF | \$42.41 | 63.5% | \$4,771.37 | \$4,898.37 | 23.1% | \$11,519.17 | \$6,202.06 | \$1,081.84 | \$5,844.58 | \$976.50 |
| Stewart Information | | | | | | | | | | | |
| Services Corporation | STC | \$26.67 | 59.9% | \$631.54 | \$633.13 | 22.9% | \$1,592.79 | \$1,940.01 | \$165.87 | \$1,802.55 | \$122.40 |
| Fidelity National Financial | , | | | | | | | | | | |
| Inc. | FNF | \$24.88 | 50.5% | \$6,857.13 | \$8,183.19 | 18.3% | \$10,677.00 | \$8,477.00 | \$1,652.00 | \$7,766.60 | \$1,348.00 |
| AMERISAFE, Inc. | AMSF | \$64.47 | 79.9% | \$1,244.12 | \$1,206.39 | 0.1% | \$1,492.91 | \$370.37 | \$116.46 | \$332.95 | \$0.00 |
| Life and Health | | | | | | | | | | | |
| Aflac Incorporated | AFL | \$34.24 | 59.9% | \$24,739.11 | \$29,906.56 | 22.6% | \$152,768.00 | \$22,307.00 | \$4,714.00 | \$21,850.84 | \$0.00 |
| Tamaska Oil and Gas | | 931121 | 33.370 | ψ21,737.111 | Q27,700.30 | 22.070 | ¥132,700.00 | Q22,007.00 | 91,711.00 | 921,030.01 | 90.00 |
| Limited | TMK | \$0.00 | 66.7% | \$3.28 | \$1.52 | 0.0% | \$2.62 | \$0.00 | -\$0.19 | \$0.00 | \$0.00 |
| | | | | | | | | | | | |
| Prudential Financial, Inc. | PRU | \$52.14 | 49.0% | \$20,649.73 | \$43,034.09 | 36.3% | \$896,552.00 | \$64,710.00 | \$5,475.00 | \$58,299.15 | \$0.00 |
| MetLife, Inc. | MET | \$30.57 | 57.4% | \$27,996.86 | \$113,078.28 | 59.9% | \$740,463.00 | \$69,620.00 | \$8,224.00 | \$65,982.32 | \$0.00 |
| CNO Financial Group, | | | | | | | | | | | |
| Inc. | CNO | \$12.39 | 59.2% | \$1,795.06 | \$5,092.30 | 45.2% | \$33,630.90 | \$4,015.80 | \$701.70 | \$3,675.87 | \$0.00 |
| Unum Group | UNM | \$15.01 | 39.5% | \$3,047.38 | \$6,511.37 | 25.7% | \$67,013.40 | \$11,998.90 | \$1,696.90 | \$12,179.93 | \$2,038.20 |
| | | | | | | | | | | | |
| Insurance Brokers | | | | | | | | | | | |
| Arthur J. Gallagher & Co. | AJG | \$81.51 | 74.5% | \$15,454.91 | \$20,388.39 | 49.4% | \$19,634.80 | \$6,897.10 | \$1,243.60 | \$7,350.94 | \$1,534.87 |
| Brown & Brown, Inc. | BRO | \$36.22 | 74.4% | \$10,269.33 | \$12,014.47 | 34.5% | \$7,622.82 | \$2,384.74 | \$755.98 | \$2,508.36 | \$733.39 |
| Crawford & Company | CRD.B | \$6.39 | 59.2% | \$339.60 | \$593.94 | 64.1% | \$760.01 | \$1,005.80 | \$86.77 | \$1,045.76 | \$117.47 |
| eHealth, Inc. | EHTH | \$140.82 | 92.5% | \$3,556.79 | \$3,245.05 | 6.9% | \$741.63 | \$506.20 | \$110.66 | \$607.12 | \$129.90 |
| Marsh & McLennan | | | | | | | | | | | |
| Companies, Inc. | MMC | \$86.46 | 72.1% | \$43,567.01 | \$62,892.63 | 64.2% | \$31,357.00 | \$16,652.00 | \$4,049.00 | \$17,566.40 | \$4,389.92 |
| Benefytt Technologies, | | **** | // TTT / CI | | 2510.21 | | 0.5101 | ****** | 20020 | **** | |
| Inc. | HIIQ | \$0.00 | #DIV/0! | \$0.00 | \$548.24 | 56.1% | \$651.86 | \$381.81 | \$60.26 | \$318.84 | \$68.60 |

Notes: LTM (latest twelve months); Enterprise Value (market capitalization less total cash and short-term investments plus short-term borrowings and total long-term debt);

EBITDA (earnings before interest, taxes, depreciation and amortization) Source: Capital IQ

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Publicly available information utilized in this publication has been obtained from sources deemed to be reliable. Houlihan does not guarantee the accuracy or completeness of the information provided within this publication. The material presented reflects information known to the authors at the time this publication was written and this information is subject to change.

Select Insurance Public Company Valuation Metrics As of March 31, 2020

(USD in millions, except per share data)

| | | LTM Operating Statistics | | | | | Trading Multiples | | | | |
|---|----------------|--------------------------|------------------------|-------------------------|-------------------|------------------|-------------------|------------------------|----------------------------|-----------------------|---------------------------|
| Company Name | Ticker | Return On Assets | Return On Equity | Return On Capital | Revenue Growth | EBITDA Growth | EBITDA Margin | TEV/ LTM Revenue | TEV/ CY 2020 Revenue | TEV/ LTM EBITDA | TEV/ CY 2020 EBITDA |
| Company Ivanic | TICKCI | Hosets | Equity | Сарнаг | Glowin | Growth | Margin | Revenue | Revenue | EDITOR | LDITER |
| Property and Casualty | | | | | | | | | | | |
| First American Financia | | | | | | | | | | | |
| Corporation | FAF | 5.4% | 17.4% | 11.6% | 7.9% | 39.3% | 17.4% | 0.8x | 0.8x | 4.5x | 5.0x |
| Stewart Information Services Corporation | STC | 6.0% | 12.6% | 10.1% | 1.7% | 41.8% | 8.6% | 0.3x | 0.4x | 3.8x | 5.2x |
| Fidelity National | 310 | 0.070 | 12.070 | 10.170 | 1.//0 | 71.070 | 0.070 | 0.54 | 0.74 | J.0A | J.2A |
| Financial, Inc. | FNF | 9.2% | 20.1% | 14.4% | 11.7% | 69.8% | 19.5% | 1.0x | 1.1x | 5.0x | 6.1x |
| AMERISAFE, Inc. | AMSF | 4.8% | 22.1% | 17.2% | -2.0% | 31.5% | 31.4% | 3.3x | 3.6x | 10.4x | N/A |
| | Mean | C 40/ | 18.0% | 12.20/ | 4.007 | 45.60/ | 19.2% | 1.2- | 1.5 | F 0 | E 4 |
| | Median | 6.4% 5.7% | 18.8% | 13.3% 13.0% | 4.8% 4.8% | 45.6% 40.6% | 18.5% | 1.3x 0.9x | 1.5x 0.9x | | |
| Life and Health | | | | | | | | | | | |
| Life and Hearth | | | | | | | | | | | |
| Aflac Incorporated | AFL | 2.0% | 12.6% | 8.6% | 2.5% | 10.8% | 21.1% | 1.3x | 1.4x | 6.3x | N/A |
| Prudential Financial, Inc | e. PRU | 0.4% | 7.5% | 3.4% | 2.3% | 3.6% | 8.5% | 0.7x | 0.7x | 7.9x | N/A |
| MetLife, Inc. | MET | 0.7% | 9.9% | 3.2% | 2.5% | 4.9% | 11.8% | 1.6x | 1.7x | 13.7x | N/A |
| CNO Financial Group, Inc. | CNO | 0.8% | 10.2% | 3.4% | -6.9% | 287.7% | 17.5% | 1.3x | 1.4x | 7.3x | N/A |
| Unum Group | UNM | 1.5% | 11.8% | 7.9% | 3.5% | 89.3% | 14.1% | 0.5x | 0.5x | 3.8x | 3.2x |
| | Mean Median | 1.1% 0.8% | 10.4% 10.2% | 5.3% 3.4% | 0.8% 2.5% | | 14.6% 14.1% | 1.1x 1.3x | 1.1x 1.4x | | |
| | | | | | | | | | | | |
| Arthur J. Gallagher & | | | | | | | | | | | |
| Co. | AJG | 2.7% | 14.6% | 5.2% | 2.8% | 19.6% | 18.0% | 3.0x | 2.8x | 16.4x | 13.3x |
| Brown & Brown, Inc. | BRO | 5.5% | 12.5% | 8.1% | 18.7% | 24.2% | 31.7% | 5.0x | 4.8x | 15.9x | 16.4x |
| Crawford & Company | CRD.B | 5.5% | 5.5% | 9.6% | -6.1% | -12.5% | 8.6% | 0.6x | 0.6x | 6.8x | 5.1x |
| eHealth, Inc. | EHTH | 11.2% | 16.1% | 15.1% | 101.4% | 418.0% | 21.9% | 6.4x | 5.3x | 29.3x | 25.0x |
| Marsh & McLennan Companies, Inc. | MMC | 8.0% | 22.8% | 12.0% | 11.4% | 16.7% | 24.3% | 3.8x | 2/- | 15.5x | 14.3x |
| Benefytt Technologies, | | | | | | | | | 3.6x | | |
| Inc. | HIIQ | 5.9% | 25.9% | 13.4% | 8.7% | 80.1% | 15.8% | 1.4x | 1.7x | 9.1x | 8.0x |
| | Mean | 6.5% | 16.3% | 10.6% | 22.8% | 91.0% | 20.1% | 3.4x | 3.1x | 15.5x | 13.7x |
| | Median | 5.7% | 15.4% | 10.8% | 10.1% | 21.9% | 19.9% | 3.4x | 3.2x | 15.7x | 13.8x |

Notes: LTM (latest twelve months); NTM (next twelve months); EBITDA (earnings before interest, taxes, depreciation and amortization); TEV (total enterprise value)

Source: Capital IQ

Insurance Public Company LTM Equity Performance As of March 31, 2020



Note: The indices are derived from the equity performance of the previously listed companies. Source: Capital IQ

Recent M&A Activity in Insurance Industry YTD as of March 31, 2020

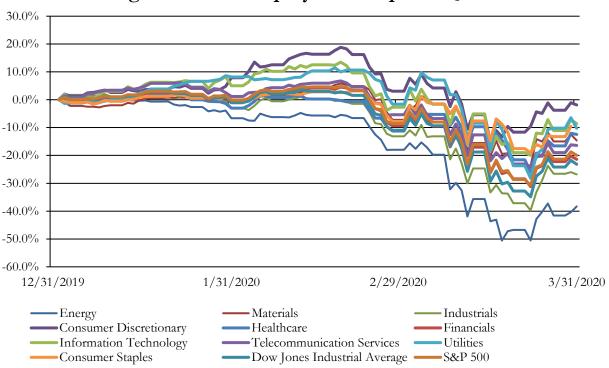
(USD in millions)

| Close Date | Target | Acquirer | Target Company Primary Industry | Implied Equity Value |
|------------------------|---|---|---|-------------------------|
| 3/31/2020 | KAR Enterprises LLC | Benefit Commerce Group LLC | Insurance Brokers | NA |
| 3/31/2020 | First United Insurance Solutions | Independent Insurance Group Inc. | Multi-line Insurance | NA |
| 3/24/2020 | Southern Pioneer Property & Casualty Insurance Company | Biglari Holdings Inc. | Property and Casualty Insurance | NA |
| 3/20/2020 | Global Business Insurance Agency, Inc | Inszone Insurance Services, Inc. | Insurance Brokers | NA |
| 3/20/2020 | Aljane Insurance Inc. | Gilbert Insurance Agency, Inc. | Insurance Brokers | NA |
| 3/19/2020 | Healthcare Liability Consultants Agency Inc. | Hilb Group LLC | Life and Health Insurance | NA |
| 3/18/2020 | Unity Group Holdings Corp. | Willis Europe B.V. | Insurance Brokers | NA |
| 3/18/2020 | Aniello Insurance Agency, Inc. | AssuredPartners, Inc. | Insurance Brokers | NA |
| 3/17/2020 | Killimett Agency, LLC | Integrity Marketing Group, LLC | Insurance Brokers | NA |
| 3/17/2020 | Olson Group | Patriot Growth Partners, LLC | Insurance Brokers | NA |
| 3/16/2020 | AmeriLife Group, LLC | Thomas H. Lee Partners, L.P. | Insurance Brokers | NA_ |
| 3/16/2020 | Access Partners Insurance Services, LLC | Integrated Specialty Coverages, LLC | Insurance Brokers | NA |
| 3/16/2020 | Global Pro Insurance Service Corporation | Inszone Insurance Services, Inc. | Insurance Brokers | NA |
| 3/16/2020 | McConnell, Manit & Trout Insurance Services LLC | Arthur J. Gallagher & Co. | Insurance Brokers | NA |
| 3/13/2020 | Substantially All of the Assets of RLA Insurance | Peachtree Special Risk Brokers, LLC | Insurance Brokers | NA |
| 3/13/2020 | Group Alternatives, Inc. | AssuredPartners, Inc. | Insurance Brokers | NA |
| 3/12/2020 | EGR Insurance Inc. | TrueNorth First MainStreet, LLC | Multi-line Insurance | NA |
| 3/12/2020 | Rominger Insurance Agency | First MainStreet Insurance, L.C. | Insurance Brokers | NA |
| 3/12/2020 | K-TENN Insurance Company | First Trinity Financial Corporation | Insurance Brokers | NA |
| 3/11/2020 | Wateridge Insurance Services, Inc. | AssuredPartners, Inc. | Insurance Brokers | NA |
| 3/10/2020 | Rights And Records Of THE HEARTH GROUP LLC | EG Insurance Agency | Insurance Brokers | NA |
| 3/10/2020 | Assets of Harris, Madden, Powell, Stallings & Brown, Inc. | HUB International Limited | Property and Casualty Insurance | NA |
| 3/10/2020 | LifeSmart Inc. | Integrity Marketing Group, LLC | Life and Health Insurance | NA |
| 3/9/2020 | LifePlus Insurance Agency, Inc. | Hilb Group LLC | Insurance Brokers | NA |
| 3/9/2020 | Pike Insurance Agency Inc. | Kaplansky Insurance Agency, Inc. | Insurance Brokers | NA |
| 3/6/2020 | Northeast Dealer Consultants INC. | Brown & Brown of Kentucky, Inc. | Insurance Brokers | NA |
| 3/5/2020 | First Line Insurance Services, Inc. | Virtus Rocky Mountain LLC | Insurance Brokers | NA |
| 3/4/2020 | Assets of Linton & Associates LLC | HUB International Limited | Insurance Brokers | NA NA |
| 3/4/2020 | Assets of Atlas Group Limited | RSC Insurance Brokerage, Inc. | Reinsurance | NA |
| 3/3/2020 | Taylor Financial and Insurance Services, Inc. | Integrity Marketing Group, LLC | Insurance Brokers | NA |
| 3/3/2020 | Pend Oreille Insurance Services, Inc. | Alliant Insurance Services, Inc. | Insurance Brokers | NA NA |
| 3/2/2020 | Webber & Associates Inc. | Hutchinson-Traylor Insurance Agency | Insurance Brokers | NA |
| 3/2/2020 | CMS, LLC | Risk Placement Services, Inc. | Insurance Brokers | NA NA |
| 3/2/2020 | Full Service Insurance Inc. | USI Insurance Services, LLC | Insurance Brokers | NA NA |
| 3/2/2020 | Portfolio of Insurance held by Arbor Insurance Agency | Ann Arbor Insurance Centre, Inc. | Insurance Brokers | NA NA |
| 3/1/2020 | Mazzotta Insurance Agency | World Insurance Associates LLC | Insurance Brokers | NA NA |
| 3/1/2020 | TAB Insurance Agency, LLC | World Insurance Associates LLC | Property and Casualty Insurance | NA NA |
| 2/28/2020 | Trilogy Group Benefits, LLC | Alera Group, Inc. | Insurance Brokers | NA NA |
| 2/26/2020 | Iron Mountain Insurance, LLC | PointeNorth Insurance Group, LLC | Insurance Brokers | NA NA |
| 2/25/2020 | Palmetto Senior Benefits, LLC | Integrity Marketing Group, LLC | Insurance Brokers | NA NA |
| 2/25/2020 | Bagatta Associates, Inc. | Patriot Growth Partners, LLC | Property and Casualty Insurance | NA NA |
| 2/24/2020 | UWS Insurance Corp. | Trucept, Inc. | Insurance Brokers | NA NA |
| 2/18/2020 | Unirisc, Inc. | RSC Insurance Brokerage, Inc. | Property and Casualty Insurance | NA NA |
| 2/14/2020 | Pope & Young Bonding & Insurance Services, Inc. | Relation Insurance, Inc. | Property and Casualty Insurance | NA NA |
| 2/13/2020 2/12/2020 | Nevada West Business Insurance Agency, Inc. Ultra Risk Advisors, Inc. | AssuredPartners, Inc. | Property and Casualty Insurance | NA NA |
| | RDA Benefit Services, LLC | DOXA Insurance Holdings LLC | Insurance Brokers | NA NA |
| 2/12/2020 | · · · · · · · · · · · · · · · · · · · | Insurance Office of America, Inc. | Insurance Brokers | NA NA |
| 2/10/2020 2/10/2020 | Orgill Singer & Associates, Inc Privilege Underwriters, Inc. | USI Insurance Services, LLC HCC Insurance Holdings Inc. | Insurance Brokers Property and Casualty Insurance | NA NA |
| 2/6/2020 | TRA Insurance Service, Inc. | HUB International Limited | Property and Casualty Insurance Property and Casualty Insurance | NA NA |
| 2/6/2020 | Insurance Group of the Southeast, LLC | Hutchinson-Traylor Insurance Agency | Insurance Brokers | NA NA |
| 2/5/2020 | Assets of Kokkoris Corp | HUB International Limited | Insurance Brokers | NA NA |
| 2/4/2020 | Transport Risk Management, Inc. | RSC Insurance Brokerage, Inc. | Insurance Brokers | NA NA |
| 2/4/2020 | T. F. Ward Insurance Agency, Inc. | A. David Risman Insurance Agency, Inc. | Insurance Brokers | NA NA |
| 2/3/2020 | Merit Life Insurance Company | Brickell Insurance Holdings LLC | Life and Health Insurance | NA NA |
| 2/1/2020 | Virginia Insurance Company | World Insurance Associates LLC | Life and Health Insurance | NA NA |
| 2/1/2020 | Lewis-Chester Associates, Inc. | World Insurance Associates LLC | Insurance Brokers | NA NA |
| 1/31/2020 | Substantially All Assets of Harris F Underwood III, Inc. | Insgroup, Inc. | Insurance Brokers | NA NA |
| 1/31/2020 | Momentous Insurance Brokerage, Inc. | Marsh & McLennan Agency LLC | Insurance Brokers | NA NA |
| 1/31/2020 | Forté Benefits | USI Insurance Services, LLC | Insurance Brokers | NA NA |
| 1/31/2020 | PetFirst Healthcare, LLC | MetLife, Inc. | Life and Health Insurance | NA NA |
| 1/30/2020 | Nimiroski Insurance Agency, Inc. | FBinsure, LLC | Insurance Brokers | NA NA |
| 1/28/2020 | Hanover Excess and Surplus, Inc. | Arthur J. Gallagher & Co. | Insurance Brokers | NA NA |
| 1/28/2020 | Agent Pipeline, Inc. | Integrity Marketing Group, LLC | Insurance Brokers | NA NA |
| 1/28/2020 | Group Brokerage Insurance Agency, LLC | Hilb Group LLC | Insurance Brokers | NA NA |
| 1/20/2020 | Group Dionerage insurance Agency, LLC | Timo Otoup LLC | moutance Diokeis | INA |

Source: Capital IQ

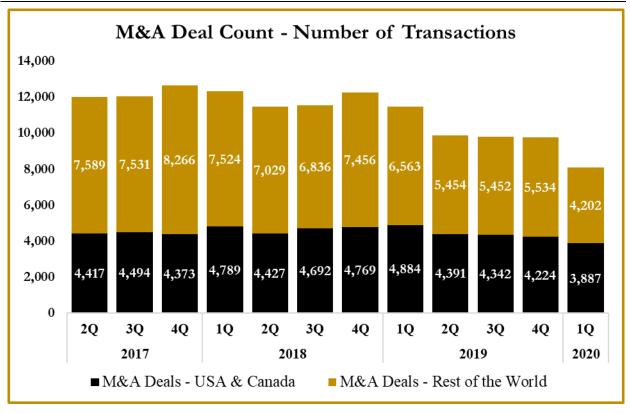
S&P Capital IQ - Sector Last 3 Month Equity Performance As of March 31, 2020

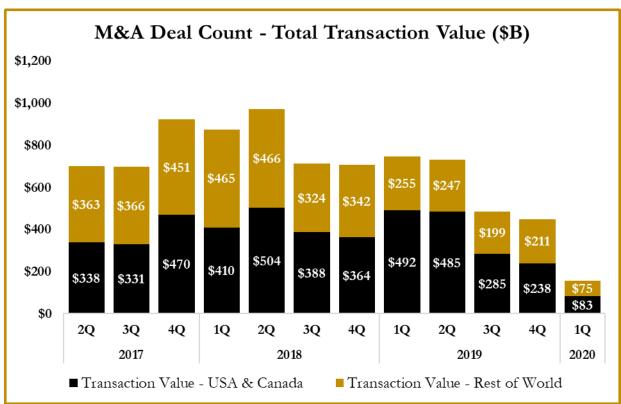
Change in Market Cap by S&P Capital IQ Sector



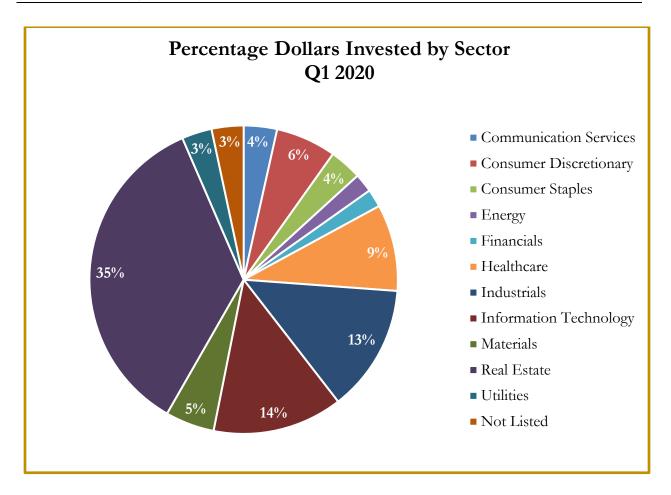
Note: The indices are derived from the equity performance of the S&P Capital IQ Sectors. Source: Capital IQ

M&A Deal Flow Statistics by S&P Capital IQ Sector As of March 31, 2020





M&A Deal Flow Statistics by S&P Capital IQ Sector As of March 31, 2020





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