



## 1

#### Financial Performance

#### Size Profile, LTM Financials, Forward Estimates

(USD in millions, except per share data)

			Size Prof	ile	LTM Operating Data		Forward Estimates		
Company Name	Ticker	Price at 12/31/20	% of 52 Week High	TEV	Total Assets	LTM Revenue	LTM EBITDA	2021 Est. Revenue	2021 Est. EBITDA
Consumer Durables									
Whirlpool Corporation	WHR	\$180.49	87.1%	\$16,041	\$20,350	\$19,456	\$2,479	\$20,484	\$2,459
Mohawk Industries, Inc.	MHK	\$140.95	97.6%	\$12,335	\$13,784	\$9,335	\$1,266	\$9,983	\$1,530
Leggett & Platt, Incorporated	LEG	\$44.30	85.6%	\$7,508	\$4,664	\$4,243	\$588	\$4,674	\$713
Tempur Sealy International, Inc.	TPX	\$27.00	94.2%	\$7,430	\$3,455	\$3,491	\$538	\$3,911	\$788
La-Z-Boy Incorporated	LZB	\$39.84	93.3%	\$1,743	\$1,650	\$1,588	\$200	\$1,916	\$219
Ethan Allen Interiors Inc.	ETH	\$20.21	97.8%	\$660	\$636	\$571	\$48	\$689	\$79

Household Products									
The Procter & Gamble Company	PG	\$139.14	94.7%	\$337,939	\$120,112	\$73,975	\$20,802	\$76,416	\$21,829
Colgate-Palmolive Company	CL	\$85.51	99.0%	\$74,647	\$15,920	\$16,471	\$4,340	\$17,379	\$4,673
Kimberly-Clark Corporation	KMB	\$134.83	84.2%	\$53,172	\$17,523	\$19,140	\$4,455	\$19,999	\$4,443
Church & Dwight Co., Inc.	CHD	\$87.23	88.1%	\$22,605	\$7,415	\$4,896	\$1,219	\$5,139	\$1,236
Newell Brands Inc.	NWL	\$21.23	96.1%	\$16,675	\$14,720	\$9,320	\$1,267	\$9,733	\$1,410
Spectrum Brands Holdings, Inc.	SPB	\$78.98	99.7%	\$5,476	\$5,107	\$3,964	\$508	\$4,120	\$607
Tupperware Brands Corporation	TUP	\$32.39	84.8%	\$2,353	\$1,191	\$1,668	\$206	\$1,850	\$395
Lifetime Brands, Inc.	LCUT	\$15.20	97.1%	\$651	\$832	\$747	\$64	\$787	\$80
tiscon AG	TIS	\$0.01	15.0%	\$0	\$69	\$456	-\$6	\$0	\$0

#### Financial Performance (cont.)

(USD in	millions.	except	per	share	data	)
---------	-----------	--------	-----	-------	------	---

			Size Pro	file		LTM Operati	ng Data	Forward Estimates	
Company Name	Ticker	Price at 12/31/20	% of 52 Week High	TEV	Total Assets	LTM Revenue	LTM EBITDA	2021 Est. Revenue	2021 Est EBITDA
Leisure Products									
Hasbro, Inc.	HAS	\$93.54	85.4%	\$17,569	\$10,703	\$5,170	\$939	\$6,078	\$1,178
Mattel, Inc.	MAT	\$17.45	94.9%	\$9,601	\$5,604	\$4,432	\$543	\$4,746	\$733
Polaris Inc.	PII	\$95.28	86.4%	\$8,251	\$4,633	\$7,108	\$880	\$8,092	\$1,043
Brunswick Corporation	ВС	\$76.24	90.8%	\$7,242	\$3,771	\$4,348	\$702	\$5,033	\$855
Marine Products Corporation	MPX	\$14.54	64.3%	\$572	\$119	\$240	\$26	\$298	\$38
Personal Products  The Estée Lauder Companies Inc.	EL	\$266.19	99.6%	\$93,745	\$17,903	\$13,961	\$2,635	\$16,440	\$3,884
The Estée Lauder Companies Inc.	EL	\$266.19	99.6%	\$93,745	\$17,903	\$13,961	\$2,635	\$16,440	\$3,884
Revlon, Inc.	REV	\$11.88	49.1%	\$3,992	\$2,973	\$1,977	\$91	\$2,161	\$281
Prestige Consumer Healthcare Inc.	PBH	\$34.87	75.6%	\$3,617	\$3,469	\$957	\$340	\$931	\$326
Nu Skin Enterprises, Inc.	NUS	\$54.63	95.8%	\$3,183	\$1,817	\$2,417	\$298	\$2,817	\$369
Medifast, Inc.	MED	\$196.34	94.1%	\$2,725	\$261	\$841	\$121	\$1,080	\$173
Inter Parfums, Inc.	IPAR	\$60.49	80.7%	\$2,030	\$816	\$533	\$65	\$639	\$92
USANA Health Sciences, Inc.	USNA	\$77.10	83.6%	\$1,482	\$578	\$1,095	\$183	\$1,151	\$197
Avcorp Industries Inc.	AVP	\$0.05	34.1%	\$115	\$91	\$108	-\$11	\$0	\$0

# **Valuation Metrics**Return Profile, Trading Multiples

		Return Profile							Trading Multiples	
Company Name	Ticker	Return on Assets	Return on Equity	Revenue Growth	EBITDA Margin	EBITDA Growth	5-yr Beta	TEV / LTM Revenue	TEV / LTM EBITDA	
Consumer Durables										
Whirlpool Corporation	WHR	6.1%	24.3%	-4.7%	12.7%	30.2%	1.9x	0.8x	6.5x	
Mohawk Industries, Inc.	MHK	3.0%	6.7%	-6.6%	13.6%	-12.8%	1.5x	1.3x	9.7x	
Leggett & Platt, Incorporated	LEG	5.3%	18.1%	-8.8%	13.9%	-9.1%	1.5x	1.8x	12.8x	
Tempur Sealy International, Inc.	TPX	8.4%	63.1%	19.9%	15.4%	26.4%	2.0x	2.1x	13.8x	
La-Z-Boy Incorporated	LZB	6.9%	10.7%	-10.9%	12.6%	28.9%	1.1x	1.1x	8.7x	
Ethan Allen Interiors Inc.	ETH	3.1%	3.9%	-19.6%	8.4%	-27.4%	1.2x	1.2x	13.8x	
	Mean Median	5.5% 5.7%	21.1% 14.4%	-5.1% -7.7%	12.8% 13.2%	6.0% 8.7%	1.5x 1.5x	1.4x 1.2x	10.9x 11.3x	
Household Products										
The Procter & Gamble Company	PG	9.6%	29.5%	6.3%	28.1%	11.8%	0.4x	4.6x	16.2x	
Colgate-Palmolive Company	CL	15.3%	344.8%	5.0%	26.3%	5.9%	0.6x	4.5x	17.2x	
Kimberly-Clark Corporation	KMB	13.9%	450.8%	3.7%	23.3%	13.2%	0.5x	2.8x	11.9x	
Church & Dwight Co., Inc.	CHD	9.1%	27.6%	12.3%	24.9%	22.8%	0.4x	4.6x	18.5x	
Newell Brands Inc.	NWL	3.6%	-3.0%	-8.5%	13.6%	-4.5%	1.0x	1.8x	13.2x	
Spectrum Brands Holdings, Inc.	SPB	4.7%	5.4%	4.3%	12.8%	3.3%	1.9x	1.4x	10.8x	
Tupperware Brands Corporation	TUP	8.1%	N/A	-11.6%	12.4%	-32.3%	3.1x	1.4x	11.4x	
Lifetime Brands, Inc.	LCUT	2.9%	-14.2%	1.4%	8.6%	6.2%	1.4x	0.9x	10.2x	
tiscon AG	TIS	-7.0%	-92.4%	1.7%	-1.3%	N/A	-0.5x	0.0x	0.0x	
	Mean	6.7%	93.6%	1.6%	16.5%	3.3%	1.0x	2.4x	12.2x	
	Median	8.1%	16.5%	3.7%	13.6%	6.1%	0.6x	1.8x	11.9x	

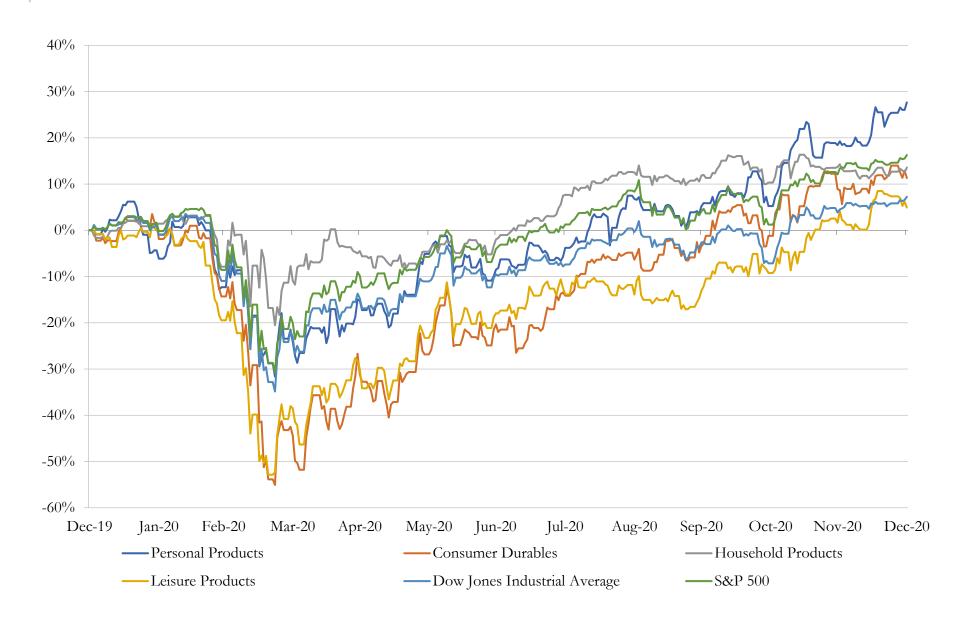
#### Valuation Metrics (cont.)

#### Return Profile, Trading Metrics

			Trading Multiples						
Company Name	Ticker	Return on Assets	Return on Equity	Revenue Growth	EBITDA Margin	EBITDA Growth	5-yr Beta	TEV / LTM Revenue	TEV / LTM EBITDA
Leisure Products									
Hasbro, Inc.	HAS	5.3%	16.5%	10.4%	18.2%	20.6%	0.9x	3.4x	18.7x
Mattel, Inc.	MAT	3.8%	-0.9%	-2.7%	12.2%	53.7%	1.4x	2.2x	17.7x
Polaris Inc.	PII	8.5%	11.1%	3.6%	12.4%	22.5%	2.2x	1.2x	9.4x
Brunswick Corporation	ВС	9.4%	26.7%	5.8%	16.2%	10.9%	2.0x	1.7x	10.3x
Marine Products Corporation	MPX	13.6%	24.0%	-17.9%	11.0%	-27.2%	1.3x	2.4x	21.7x
Personal Products	Mean Median	8.1% 8.5%	15.5% 16.5%	-0.2% 3.6%	14.0% 12.4%	16.1% 20.6%	1.6x 1.4x	2.2x 2.2x	15.6x 17.7x
The Estée Lauder Companies Inc.	EL	7.5%	13.8%	-8.4%	18.9%	-19.6%	0.8x	6.7x	35.6x
Revlon, Inc.	REV	0.5%	N/A	-19.7%	4.6%	-50.2%	1.0x	2.0x	43.9x
Prestige Consumer Healthcare Inc.	РВН	5.6%	13.4%	0.4%	35.5%	3.9%	0.7x	3.8x	10.7x
Nu Skin Enterprises, Inc.	NUS	7.9%	18.9%	-4.1%	12.3%	-23.2%	1.4x	1.3x	10.7x
Medifast, Inc.	MED	31.6%	75.4%	22.0%	14.4%	23.2%	1.3x	3.2x	22.5x
Inter Parfums, Inc.	IPAR	4.3%	6.6%	-25.3%	12.2%	-41.9%	0.8x	3.8x	31.2x
USANA Health Sciences, Inc.	USNA	20.2%	32.9%	0.6%	16.7%	10.3%	1.1x	1.4x	8.1x
Avcorp Industries Inc.	AVP	-8.4%	N/A	-12.8%	-9.9%	N/A	1.5x	1.1x	-10.7x
	Mean Median	8.7% 6.6%	26.8% 16.3%	-5.9% -6.2%	13.1% 13.3%	-13.9% -19.6%	1.1x 1.0x	2.9x 2.6x	19.0x 16.6x

## LTM Equity Performance

Major Indexes



4

## Recent M&A Activity

#### Last Twelve (12) Months as of December 31, 2020

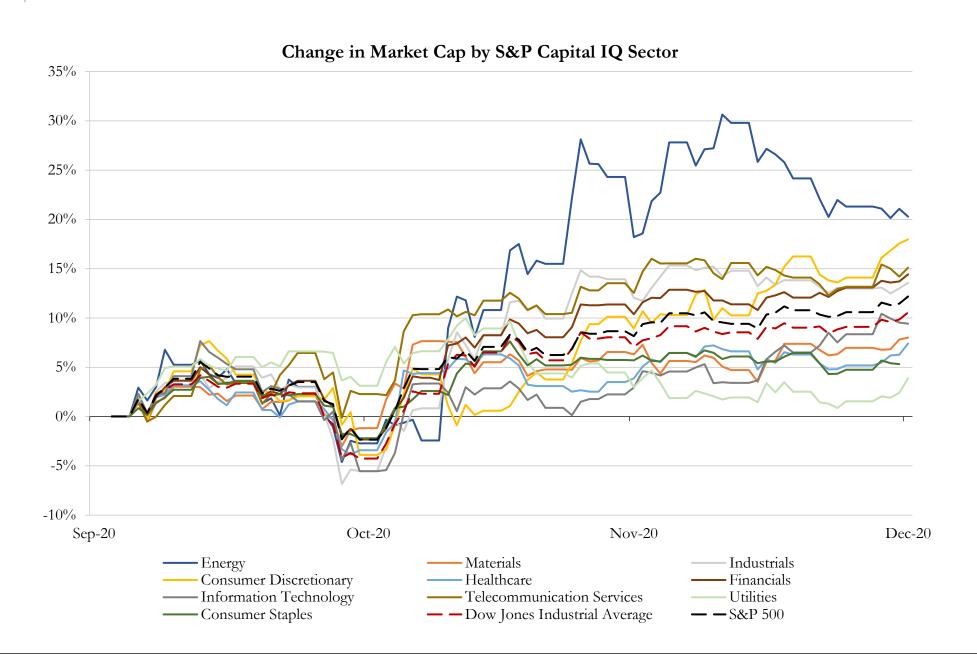
(USD in millions)

Close Date	Target	Acquirer	Implied TEV
Dec-20	Supreme Holdings, Inc.	V.F. Corporation	\$2,400
Feb-20	William Lyon Homes	Taylor Morrison Home Corporation	\$2,361
Feb-20	Masco Cabinetry LLC	ACProducts, Inc.	\$989
Oct-20	Boa Technology Inc.	Compass Diversified	\$454
Dec-20	PowerA	ACCO Brands USA LLC	\$395
Dec-19	The United States Playing Card Company	Cartamundi NV	\$220
Nov-20	Balboa Water Group Inc.	Helios Technologies, Inc.	\$219
Apr-20	Marucci Sports LLC	Compass Diversified	\$200
Aug-20	Substantially All of the Operating Assets of Lucky Brand LLC	SPARC Group LLC	\$192
Apr-20	Speedo North America Business of PVH Corp.	Pentland Group plc	\$170
Mar-20	Venture Products, Inc.	The Toro Company	\$166
Feb-20	CSS Industries, Inc.	IG Design Group Americas Inc.	\$166
Sep-20	ULC Robotics, Inc./ULC Robotics International, Inc./ULC Pipeline Robotics	s SPX Corporation	\$135
Dec-20	Zero-turn Mower Business of Schiller Grounds Care Inc.	Clark Equipment Company	\$82
Jan-20	Assets Of Bob-Cat Mowers, Steiner And Ryan	Doosan Bobcat Inc.	\$82
Feb-20	Substantially All Assets and Operations of Thrive Residential	Toll Brothers, Inc.	\$60
Oct-20	Baratza LLC	Breville Group Limited	\$59
Jan-20	Garrett Walker Homes, LLC	Landsea Homes of Arizona LLC	\$51
Oct-20	H&H Homes, Inc.	Dream Finders Homes, LLC	\$50
Jan-20	Substantially All Of The Assets Of Sherwood Bedding Group, LLC	Tempur Sealy International, Inc.	\$48
Oct-20	Fat Brain Holdings LLC	TOMY International, Inc.	\$41
Feb-20	Pharr High Performance Yarns	Coats Group plc	\$37
Oct-20	Certain Assets of Barnes Bullets, LLC	Sierra Bullets, L.L.C.	\$31
Oct-20	Octane Fitness, LLC	TRUE Fitness Technology, Inc.	\$29
Feb-20	Fitness Equipment Services, LLC	Sole Inc	\$28
Oct-20	Braselton Homes, Inc.	D.R. Horton, Inc.	\$23
Apr-20	Decor Intermediate Holdings LLC	N/A	\$19
Dec-19	3 Day Blinds LLC	Hunter Douglas N.V.	\$16
Nov-20	Substantially All of the Assets of Imperial Toy LLC	Ja-Ru, Inc.	\$13
Jan-20	Redlands, California Upholstered Furniture Manufacturing Facility of La-Z-	N/A	\$11

Source: Capital IQ

## Change in Market Capitalization by Sector

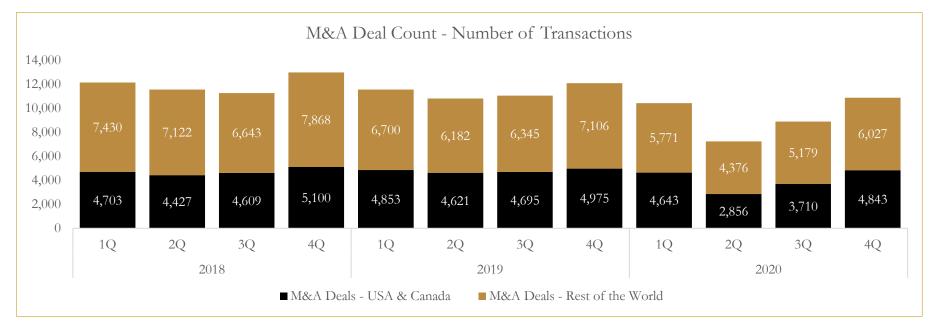
Last Three (3) Months as of December 31, 2020

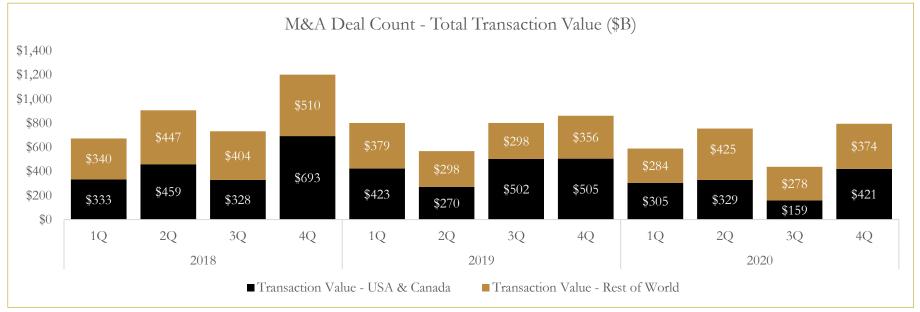


6

#### **M&A** Deal Flow Statistics

Last Three (3) Years as of December 31, 2020





# 7 Houlihan Capital About Us

#### About Houlihan Capital

Houlihan Capital is a leading, solutions-driven valuation, financial advisory and boutique investment banking firm. We pride ourselves on being thought leaders in an ever-changing landscape.

Houlihan Capital is SOC-compliant, a FINRA and SIPC member and committed to the highest levels of professional ethics and standards.

#### Valuation & Financial Advisory

We provide an array of services that include enterprise valuations, portfolio valuation, valuation of carried interest, transaction opinions, tax and financial reporting compliance, purchase price allocations, and a wide variety of consulting services through our Financial Advisory Group.

#### **Investment Banking**

Through our Investment Banking Group, we offer sell-side/buy-side advisory and capital raises. Through our Special Situations desk, we provide services that fit outside the archetypal verticals, including liquidity solutions, transactional advisory, and secondary market advisory and trading.

#### **Litigation Support**

Our team provides support for a wide variety of situations including commercial and shareholder disputes, derivatives and structured finance litigation, and fraudulent conveyance.

#### **Contact:**

## Andrew Smith President asmith@houlihancapital.com

(312) 450-8610

Paul Clark
Managing Director
pclark@houlihancapital.com
(312) 450-8656

# Michael Norton Director, Business Development mnorton@houlihancapital.com (312) 450-8628

Monica Blocker
Director, Business Development
<a href="mailto:mblocker@houlihancapital.com">mblocker@houlihancapital.com</a>
(312) 450-8699