



Financial Performance

Size Profile, LTM Financials, Forward Estimates (USD in millions, except per share data)

(USD in millions, except per share data)	Size Profile					LTM Operating Data			Forward Estimates	
Company Name	Ticker	Price at 12/31/20	% of 52 Week High	TEV	Total Assets	LTM Revenue	LTM EBITDA	2021 Est. Revenue	2021 Est EBITDA	
Department Stores										
Macy's, Inc.	M	\$11.25	60.6%	\$11,782	\$19,214	\$19,637	\$20	\$19,858	\$1,465	
Kohl's Corporation	KSS	\$40.69	79.3%	\$12,653	\$15,444	\$16,646	\$997	\$17,682	\$1,642	
Nordstrom, Inc.	JWN	\$31.21	72.0%	\$9,943	\$9,811	\$11,607	\$22	\$13,427	\$1,038	
Dillard's, Inc.	DDS	\$63.05	84.8%	\$2,341	\$3,306	\$4,782	\$79	\$5,688	\$318	
General Merchandising										
Target Corporation	TGT	\$176.53	97.4%	\$103,585	\$50,661	\$88,621	\$8,744	\$89,592	\$8,360	
Dollar General Corporation	DG	\$210.30	93.4%	\$58,748	\$26,153	\$32,490	\$3,964	\$34,183	\$3,852	
Dollar Tree, Inc.	DLTR	\$108.04	94.5%	\$33,512	\$20,652	\$25,057	\$2,715	\$26,330	\$2,704	
Big Lots, Inc.	BIG	\$42.93	75.0%	\$3,411	\$4,204	\$6,068	\$490	\$5,748	\$399	
Clothing and Apparel										
L Brands, Inc.	LTD	\$37.12	89.0%	\$20,771	\$11,161	\$11,736	\$1,890	\$12,634	\$2,257	
The Gap, Inc.	GPS	\$20.19	74.8%	\$13,759	\$14,373	\$14,050	\$156	\$16,020	\$1,345	
Foot Locker, Inc.	FL	\$40.44	93.9%	\$6,937	\$7,018	\$7,580	\$506	\$8,000	\$810	
Ansell Limited	ANN	\$26.83	80.6%	\$3,913	\$2,449	\$1,614	\$252	\$1,869	\$330	
American Eagle Outfitters, Inc.	AEO	\$20.07	97.0%	\$5,375	\$3,498	\$3,781	\$147	\$4,442	\$523	
Urban Outfitters, Inc.	URBN	\$25.60	77.9%	\$3,530	\$3,531	\$3,531	\$176	\$4,028	\$365	
Abercrombie & Fitch Co.	ANF	\$20.36	85.5%	\$2,431	\$3,277	\$3,188	\$187	\$3,453	\$300	
Guess?, Inc.	GES	\$22.62	95.9%	\$2,513	\$2,380	\$2,070	\$135	\$2,274	\$200	
Express, Inc.	EXPR	\$0.91	17.2%	\$1,247	\$1,672	\$1,385	-\$269	\$1,660	\$3	
Zumiez Inc.	ZUMZ	\$36.78	93.7%	\$1,190	\$974	\$988	\$121	\$1,095	\$131	
Tilly's, Inc.	TLYS	\$8.16	66.0%	\$472	\$507	\$526	\$13	\$621	\$45	
Destination XL Group, Inc.	DXLG	\$0.27	20.5%	\$294	\$337	\$350	-\$15	\$0	\$0	

Valuation Metrics

Return Profile, Trading Multiples

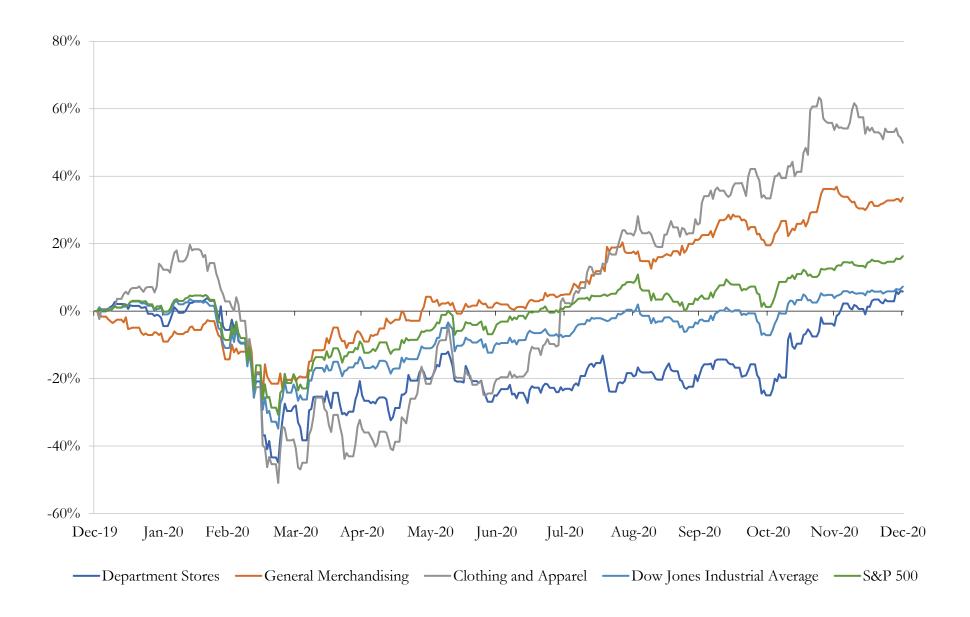
		Return Profile							Trading Multiples	
Company Name	Ticker	Return on Assets	Return on Equity	Revenue Growth	EBITDA Margin	EBITDA Growth	5-yr Beta	TEV / LTM Revenue	TEV / LTM EBITDA	
Department Stores										
Macy's, Inc.	M	-2.0%	-90.7%	-22.8%	0.1%	-99.0%	2.1x	0.6x	567.8x	
Kohl's Corporation	KSS	0.4%	-4.7%	-16.6%	6.0%	-54.5%	2.1x	0.7x	11.7x	
Nordstrom, Inc.	JWN	-4.1%	-96.3%	-25.0%	0.2%	-98.5%	2.5x	0.9x	455.4x	
Dillard's, Inc.	DDS	-2.4%	-4.7%	-25.7%	1.7%	-80.7%	0.8x	0.5x	29.6x	
	Mean Median	-2.0% -2.2%	-49.1% -47.7%	-22.5% -23.9%	2.0% 0.9%	-83.2% -89.6%	1.9x 2.1x	0.7x 0.6x	266.1x 242.5x	
General Merchandising										
Target Corporation	TGT	8.2%	30.7%	14.1%	9.9%	21.4%	1.0x	1.2x	11.7x	
Dollar General Corporation	DG	8.8%	37.4%	19.2%	12.2%	45.1%	0.6x	1.8x	14.9x	
Dollar Tree, Inc.	DLTR	6.3%	14.7%	6.6%	10.8%	19.0%	0.8x	1.3x	12.2x	
Big Lots, Inc.	BIG	5.7%	61.9%	14.2%	8.1%	21.2%	2.4x	0.5x	6.6x	
	Mean Median	7.2% 7.2%	36.2% 34.1%	13.5% 14.1%	10.2% 10.4%	26.7% 21.3%	1.2x 0.9x	1.2x 1.2x	11.4x 11.9x	

Valuation Metrics (cont.)

Return Profile, Trading Metrics

			Trading Multiples						
Company Name	Ticker	Return on Assets	Return on Equity	Revenue Growth	EBITDA Margin	EBITDA Growth	5-yr Beta	TEV / LTM Revenue	TEV / LTM EBITDA
Clothing and Apparel									
L Brands, Inc.	LTD	7.8%	N/A	-10.1%	16.1%	-3.4%	0.0x	1.6x	10.2x
The Gap, Inc.	GPS	-1.6%	-36.1%	-14.0%	1.1%	-91.3%	1.6x	0.9x	83.6x
Foot Locker, Inc.	FL	3.0%	13.2%	-5.9%	6.7%	-46.0%	1.3x	0.9x	13.0x
Ansell Limited	ANN	5.7%	11.4%	7.7%	15.6%	7.0%	0.4x	2.5x	15.7x
American Eagle Outfitters, Inc.	AEO	-0.3%	-17.9%	-10.8%	3.9%	-71.4%	1.4x	1.3x	34.1x
Urban Outfitters, Inc.	URBN	1.3%	-0.5%	-10.5%	5.0%	-58.4%	1.7x	1.0x	19.1x
Abercrombie & Fitch Co.	ANF	0.6%	-11.8%	-11.3%	5.9%	-39.0%	1.9x	0.7x	12.2x
Guess?, Inc.	GES	1.8%	-13.4%	-22.5%	6.5%	-30.8%	2.2x	1.1x	17.6x
Express, Inc.	EXPR	-11.5%	-161.9%	-32.1%	-19.4%	N/A	2.0x	0.9x	-4.7x
Zumiez Inc.	ZUMZ	6.5%	15.4%	-2.2%	12.3%	19.5%	1.8x	1.1x	9.3x
Tilly's, Inc.	TLYS	-0.9%	-2.2%	-14.8%	2.4%	-75.4%	2.0x	0.9x	35.9x
Destination XL Group, Inc.	DXLG	-6.1%	-197.3%	-26.1%	-4.3%	N/A	1.4x	0.8x	-19.0x
	Mean	0.5%	-36.5%	-12.7%	4.3%	-38.9%	1.5x	1.1x	18.9x
	Median	1.0%	-11.8%	-11.0%	5.4%	-42.5%	1.6x	0.9x	14.4x

Major Indexes



4

Recent M&A Activity

Last Twelve (12) Months as of December 31, 2020

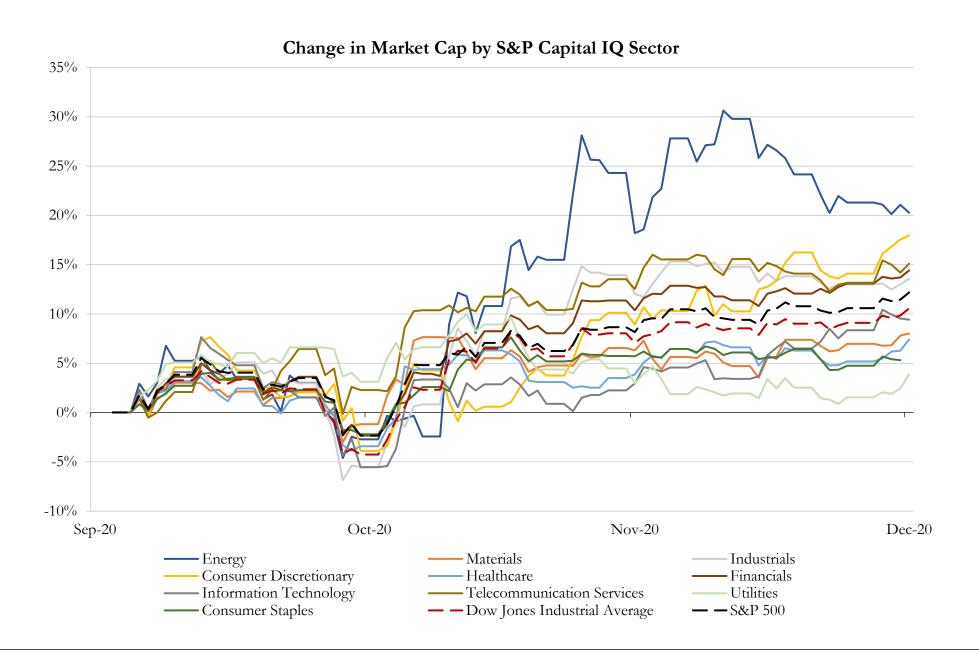
(USD in millions)

Close Date	Target	Acquirer	Implied TEV
Feb-20	StubHub, Inc.	viagogo AG	\$4,050
Oct-20	Freshly, Inc.	Nestlé USA, Inc.	\$1,681
Dec-20	All Of Retail And Operating Assets Of J. C. Penney Company, Inc.	Simon Property Group, Inc.; Brookfield Property Partners L.P.	\$1,192
Oct-20	Substantially All Assets of GNC Holdings, Inc.	Harbin Pharmaceutical Group Holding Co., Ltd.	\$760
Aug-20	Substantially All Assets of Park Place Dealerships	Asbury Automotive Group, LLC	\$735
Sep-20	Davos Brands LLC	Diageo plc	\$610
Dec-20	Nutrisystem, Inc.	Kainos Capital LP	\$575
Feb-20	American Freight Group, Inc.	Franchise Group, Inc.	\$450
Sep-20	Substantially All The Global Business Operations of Brooks Brothers Group,	Authentic Brands Group LLC; SPARC Group LLC	\$325
Jan-20	Drybar Products LLC	Helen of Troy Limited	\$256
Aug-20	PersonalizationMall.com, LLC	800-Flowers, Inc.	\$251
Sep-20	192 Convenience and Fuel Retail Stores of Circle K Stores Inc.	CrossAmerica Partners LP; Lehigh Gas Wholesale LLC	\$185
Feb-20	All Assets of Forever 21, Inc.	Simon Property Group, Inc.; Authentic Brands Group LLC; Brookfield	\$81
Jul-20	Honda Of Downtown Los Angeles	Brandon Steven Motors, LLC	\$80
Dec-20	Certain Ecommerce Business Related Assets of 9830 Macarthur, Reliance	Mohawk Group Holdings, Inc.	\$76
Feb-20	Two Lexus Stores in Sacramento and Roseville, California	Lithia Motors, Inc.	\$72
Nov-20	Assets of Justice Stores, LLC	B. Riley Financial, Inc.; Bluestar Alliance, LLC	\$71
Dec-19	Substantially all assets of Togast, Togast Direct, TGB Design and Quanzhou	Genesco Brands, LLC	\$68
Jan-20	Chrysler Jeep Dodge Ram store in the Denver market	Asbury Automotive Group, Inc.	\$64
Oct-20	Skipper Bud's of Illinois, Inc.	MarineMax, Inc.	\$55
Feb-20	Starin Marketing, Inc.	Midwich Group Plc	\$46
Jul-20	Window Installation Specialists, Inc.	Quest Window Systems Inc.	\$45
Oct-20	E-Commerce Business	Saadia Group, LLC	\$40
Nov-20	Keystone Relief Centers, LLC	Trulieve Cannabis Corp.	\$35
Nov-20	47 Buddys locations of Franchise Group	bebe stores, inc.	\$35
Aug-20	Jennifer Convertibles, Inc.	Morris Group Co., Ltd.	\$35
Nov-20	Yeleko, LLC	GrowGeneration California Corp.	\$32
Jul-20	E-commerce business of Pier 1 Imports, Inc	Retail Ecommerce Ventures LLC	\$31
Sep-20	Dealership at 6500 and 6550 Okeechobee Blvd Florida	Redwood Capital Investments, LLC	\$30
Feb-20	Chevrolet Dealership in Puente Hills, California of Pendragon PLC	JBR Automotive Inc.	\$21

Source: Capital IQ

Change in Market Capitalization by Sector

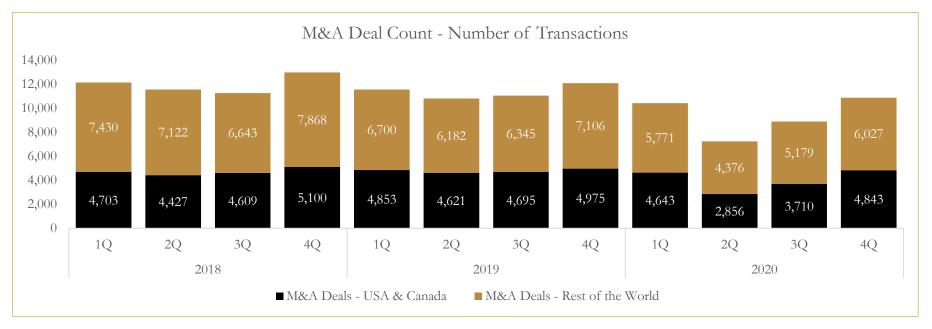
Last Three (3) Months as of December 31, 2020

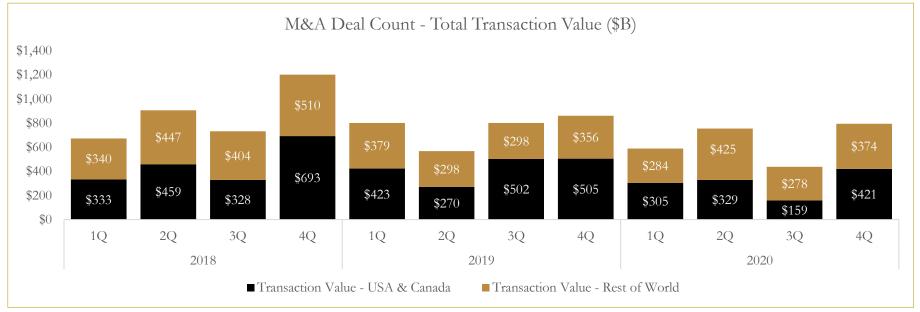


6

M&A Deal Flow Statistics

Last Three (3) Years as of December 31, 2020





7 Houlihan Capital About Us

About Houlihan Capital

Houlihan Capital is a leading, solutions-driven valuation, financial advisory and boutique investment banking firm. We pride ourselves on being thought leaders in an ever-changing landscape.

Houlihan Capital is SOC-compliant, a FINRA and SIPC member and committed to the highest levels of professional ethics and standards.

Valuation & Financial Advisory

We provide an array of services that include enterprise valuations, portfolio valuation, valuation of carried interest, transaction opinions, tax and financial reporting compliance, purchase price allocations, and a wide variety of consulting services through our Financial Advisory Group.

Investment Banking

Through our Investment Banking Group, we offer sell-side/buy-side advisory and capital raises. Through our Special Situations desk, we provide services that fit outside the archetypal verticals, including liquidity solutions, transactional advisory, and secondary market advisory and trading.

Litigation Support

Our team provides support for a wide variety of situations including commercial and shareholder disputes, derivatives and structured finance litigation, and fraudulent conveyance.

Contact:

Andrew Smith
President
asmith@houlihancapital.com
(312) 450-8610

Paul Clark
Managing Director
pclark@houlihancapital.com
(312) 450-8656

Michael Norton
Director, Business Development
mnorton@houlihancapital.com
(312) 450-8628

Monica Blocker
Director, Business Development
mblocker@houlihancapital.com
(312) 450-8699