



Financial Performance

Size Profile, LTM Financials, Forward Estimates

(USD in millions, except per share data)

(USD in millions, except per share data)			Size Prof	ile.		LTM Operati	na Data	Forward Est	imates
		Price at	% of 52		Total	LTM	LTM	2021 Est.	2021 Est
Company Name	Ticker	03/31/21	Week High	TEV	Assets	Revenue	EBITDA	Revenue	EBITDA
Department Stores									
Kohl's Corporation	KSS	\$59.61	92.9%	\$13,805	\$15,337	\$15,955	\$889	\$17,556	\$1,772
Macy's, Inc.	M	\$16.19	72.6%	\$11,868	\$17,706	\$18,097	-\$211	\$20,606	\$1,470
Nordstrom, Inc.	JWN	\$37.87	81.5%	\$10,205	\$9,538	\$10,715	-\$151	\$13,521	\$1,067
Dillard's, Inc.	DDS	\$96.57	75.4%	\$2,351	\$3,093	\$4,433	\$123	\$5,598	\$344
General Merchandising									
Target Corporation	TGT	\$198.07	98.1%	\$109,193	\$51,248	\$93,561	\$9,093	\$91,443	\$8,349
Dollar General Corporation	DG	\$202.62	90.0%	\$63,835	\$25,863	\$33,747	\$4,132	\$33,967	\$3,675
Dollar Tree, Inc.	DLTR	\$114.46	97.6%	\$35,538	\$20,696	\$25,509	\$2,865	\$26,317	\$2,700
Big Lots, Inc.	BIG	\$68.30	94.5%	\$3,552	\$4,037	\$6,199	\$534	\$5,840	\$408
Clashian and America									
Clothing and Apparel L Brands, Inc.	LTD	\$62.66	100.0%	\$24,211	\$11,571	\$11,847	\$2,395	\$13,554	\$2,763
The Gap, Inc.	GPS	\$29.78	90.4%	\$17,627	\$13,769	\$13,800	\$23	\$16,133	\$1,398
Foot Locker, Inc.	FL	\$56.25	94.8%	\$7,582	\$7,043	\$7,548	\$544	\$8,032	\$843
American Eagle Outfitters, Inc.	AEO	\$29.24	94.4%	\$6,675	\$3,435	\$3,759	\$174	\$4,712	\$64
Urban Outfitters, Inc.	URBN	\$37.19	88.7%	\$4,287	\$3,546	\$3,450	\$136	\$4,224	\$390
Ansell Limited	ANN	\$29.87	90.9%	\$4,132	\$2,606	\$1,798	\$306	\$1,966	\$351
Abercrombie & Fitch Co.	ANF	\$34.31	90.6%	\$2,932	\$3,315	\$3,125	\$170	\$3,501	\$325
Guess?, Inc.	GES	\$23.50	83.0%	\$2,617	\$2,466	\$1,877	\$58	\$2,483	\$228
Express, Inc.	EXPR	\$4.02	28.8%	\$1,280	\$1,458	\$1,208	-\$346	\$1,715	-\$12
Zumiez Inc.	ZUMZ	\$42.90	87.1%	\$1,123	\$998	\$991	\$126	\$1,088	\$131
Tilly's, Inc.	TLYS	\$11.32	85.9%	\$492	\$505	\$531	\$17	\$631	\$48
Destination XL Group, Inc.	DXLG	\$1.20	100.0%	\$329	\$307	\$319	-\$26	\$0	\$0

Valuation Metrics

Return Profile, Trading Multiples

			Trading Multiples					
Ticker	Return on Assets	Return on Equity	Revenue Growth	EBITDA Margin	EBITDA Growth	5-yr Beta	TEV / LTM Revenue	TEV / LTM EBITDA
M	-2.9%	-88.3%	-28.6%	-1.2%	N/A	2.2x	0.7x	-56.2x
KSS	0.1%	-3.1%	-20.1%	5.6%	-58.2%	2.2x	0.9x	15.5x
JWN	-5.3%	-107.5%	-31.0%	-1.4%	N/A	2.5x	1.0x	-67.6x
DDS	-1.8%	-4.7%	-30.1%	2.8%	-67.9%	0.9x	0.5x	19.1x
Mean Median	-2.5% -2.3%	-50.9% -46.5%	-27.4% -29.3%	1.4% 0.8%	-63.1% -63.1%	1.9x 2.2x	0.8x 0.8x	-22.3x -20.4x
TGT	8.8%	33.3%	19.8%	9.7%	24.0%	1.0x	1.2x	12.0x
DG	9.1%	39.7%	21.6%	12.2%	45.4%	0.5x	1.9x	15.5x
DLTR	6.8%	19.8%	8.0%	11.2%	28.5%	0.9x	1.4x	12.4x
BIG	6.8%	59.3%	16.5%	8.6%	53.7%	2.4x	0.6x	6.7x
Mean Median	7.9%	38.0%	16.5% 18.1%	10.5%	37.9% 37.0%	1.2x 0.9x	1.3x 1.3x	11.6x 12.2x
	M KSS JWN DDS Mean Median TGT DG DLTR BIG	M -2.9% KSS 0.1% JWN -5.3% DDS -1.8% Mean -2.5% Median -2.3% TGT 8.8% DG 9.1% DLTR 6.8% BIG 6.8% Mean 7.9%	Ticker on Assets on Equity M -2.9% -88.3% KSS 0.1% -3.1% JWN -5.3% -107.5% DDS -1.8% -4.7% Mean -2.5% -50.9% Median -2.3% -46.5% TGT 8.8% 33.3% DG 9.1% 39.7% DLTR 6.8% 19.8% BIG 6.8% 59.3% Mean 7.9% 38.0%	Return on Assets Return on Equity Revenue Growth M -2.9% -88.3% -28.6% KSS 0.1% -3.1% -20.1% JWN -5.3% -107.5% -31.0% DDS -1.8% -4.7% -30.1% Mean Median -2.5% -50.9% -27.4% Median -2.3% -46.5% -29.3% TGT 8.8% 33.3% 19.8% DG 9.1% 39.7% 21.6% DLTR 6.8% 19.8% 8.0% BIG 6.8% 59.3% 16.5% Mean 7.9% 38.0% 16.5%	Ticker on Assets on Equity Growth Margin M -2.9% -88.3% -28.6% -1.2% KSS 0.1% -3.1% -20.1% 5.6% JWN -5.3% -107.5% -31.0% -1.4% DDS -1.8% -4.7% -30.1% 2.8% Mean -2.5% -50.9% -27.4% 1.4% Median -2.3% -46.5% -29.3% 0.8% TGT 8.8% 33.3% 19.8% 9.7% DG 9.1% 39.7% 21.6% 12.2% DLTR 6.8% 19.8% 8.0% 11.2% BIG 6.8% 59.3% 16.5% 8.6% Mean 7.9% 38.0% 16.5% 10.5%	Ticker Return on Assets Return on Equity Revenue Growth EBITDA Margin EBITDA Growth M -2.9% -88.3% -28.6% -1.2% N/A KSS 0.1% -3.1% -20.1% 5.6% -58.2% JWN -5.3% -107.5% -31.0% -1.4% N/A DDS -1.8% -4.7% -30.1% 2.8% -67.9% Mean -2.5% -50.9% -27.4% 1.4% -63.1% Median -2.3% -46.5% -29.3% 0.8% -63.1% TGT 8.8% 33.3% 19.8% 9.7% 24.0% DG 9.1% 39.7% 21.6% 12.2% 45.4% DLTR 6.8% 19.8% 8.0% 11.2% 28.5% BIG 6.8% 59.3% 16.5% 8.6% 53.7% Mean 7.9% 38.0% 16.5% 10.5% 37.9%	Ticker Return on Assets Return on Equity Revenue Growth EBITDA Margin EBITDA Growth 5-yr Beta M -2.9% -88.3% -28.6% -1.2% N/A 2.2x KSS 0.1% -3.1% -20.1% 5.6% -58.2% 2.2x JWN -5.3% -107.5% -31.0% -1.4% N/A 2.5x DDS -1.8% -4.7% -30.1% 2.8% -67.9% 0.9x Mean -2.5% -50.9% -27.4% 1.4% -63.1% 1.9x Median -2.3% -46.5% -29.3% 0.8% -63.1% 2.2x TGT 8.8% 33.3% 19.8% 9.7% 24.0% 1.0x DG 9.1% 39.7% 21.6% 12.2% 45.4% 0.5x DLTR 6.8% 19.8% 8.0% 11.2% 28.5% 0.9x BIG 6.8% 59.3% 16.5% 8.6% 53.7% 2.4x	Ticker Return on Assetts Return on Equity Revenue Growth EBITDA Margin EBITDA Growth 5-yr Beta TEV / LTM Revenue M -2.9% -88.3% -28.6% -1.2% N/A 2.2x 0.7x KSS 0.1% -3.1% -20.1% 5.6% -58.2% 2.2x 0.9x JWN -5.3% -107.5% -31.0% -1.4% N/A 2.5x 1.0x DDS -1.8% -4.7% -30.1% 2.8% -67.9% 0.9x 0.5x Mean -2.5% -50.9% -27.4% 1.4% -63.1% 1.9x 0.8x Median -2.3% -46.5% -29.3% 0.8% -63.1% 2.2x 0.8x TGT 8.8% 33.3% 19.8% 9.7% 24.0% 1.0x 1.2x DG 9.1% 39.7% 21.6% 12.2% 45.4% 0.5x 1.9x DLTR 6.8% 19.8% 8.0% 11.2% 28.5% 0.9x 1.

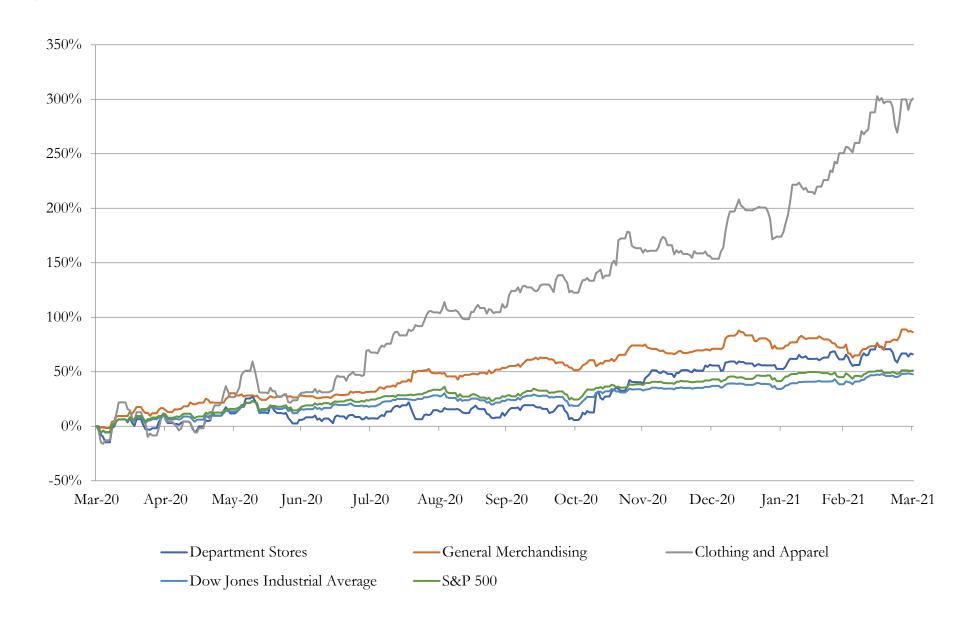
Valuation Metrics (cont.)

Return Profile, Trading Metrics

				Trading Multiples					
Company Name	Ticker	Return on Assets	Return on Equity	Revenue Growth	EBITDA Margin	EBITDA Growth	5-yr Beta	TEV / LTM Revenue	TEV / LTM EBITDA
Clothing and Apparel									
L Brands, Inc.	LTD	10.8%	N/A	-8.3%	20.2%	30.9%	0.0x	2.0x	10.1x
The Gap, Inc.	GPS	-2.2%	-22.4%	-15.8%	0.2%	-98.6%	1.7x	1.3x	766.4x
Foot Locker, Inc.	FL	3.4%	12.3%	-5.7%	7.2%	-39.0%	1.4x	1.0x	13.9x
Ansell Limited	ANN	6.8%	13.9%	17.8%	17.0%	27.5%	0.5x	2.3x	13.5x
American Eagle Outfitters, Inc.	AEO	0.2%	-17.9%	-12.7%	4.6%	-64.9%	1.5x	1.8x	38.3x
Urban Outfitters, Inc.	URBN	0.6%	0.1%	-13.4%	3.9%	-63.4%	1.6x	1.2x	31.5x
Abercrombie & Fitch Co.	ANF	0.1%	-10.8%	-13.7%	5.4%	-45.2%	2.0x	0.9x	17.3x
Guess?, Inc.	GES	-0.1%	-13.1%	-29.9%	3.1%	-73.8%	2.2x	1.4x	44.9x
Express, Inc.	EXPR	-16.2%	-194.9%	-40.2%	-28.7%	N/A	2.0x	1.1x	-3.7x
Zumiez Inc.	ZUMZ	6.6%	15.0%	-4.2%	12.7%	12.9%	1.8x	1.1x	8.9x
Tilly's, Inc.	TLYS	-0.2%	-0.7%	-14.2%	3.2%	-65.8%	2.2x	0.9x	29.0x
Destination XL Group, Inc.	DXLG	-8.5%	-237.5%	-32.7%	-8.2%	N/A	1.6x	1.0x	-12.7x
	Mean	0.1%	-41.5%	-14.4%	3.4%	-37.9%	1.5x	1.3x	79.8x
Source: Capital IQ	Median	0.1%	-41.5%	-14.4%	4.3%	-54.3%	1.5x 1.7x	1.3x 1.2x	79.8x 15.6x

LTM Equity Performance

Major Indexes



Recent M&A Activity

Last Twelve (12) Months as of March 31, 2021

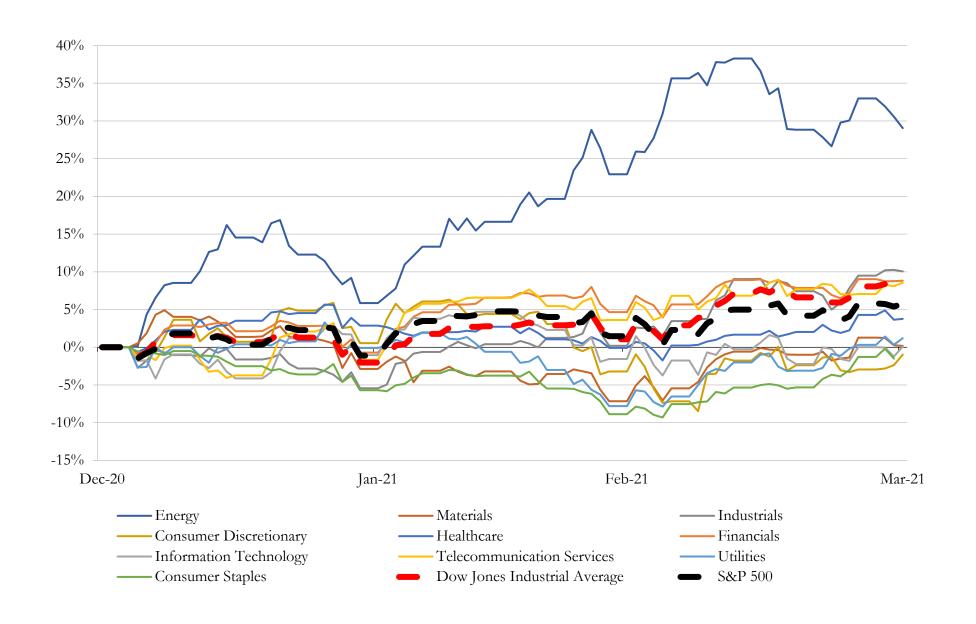
(USD in millions)

Close Date	Target	Acquirer	Implied TEV
Jan-21	Tiffany & Co.	LVMH Moët Hennessy - Louis Vuitton, Société Européenne	\$17,876
Oct-20	Freshly, Inc.	Nestlé USA, Inc.	\$1,681
Dec-20	All Of Retail And Operating Assets Of J. C. Penney Company, Inc.	Simon Property Group, Inc.; Brookfield Property Partners L.P.	\$1,192
Oct-20	Substantially All Assets of GNC Holdings, Inc.	Harbin Pharmaceutical Group Holding Co., Ltd.	\$760
Aug-20	Substantially All Assets of Park Place Dealerships	Asbury Automotive Group, LLC	\$735
Mar-21	Pet Supplies Plus, LLC	Franchise Group, Inc.	\$700
Sep-20	Davos Brands LLC	Diageo plc	\$610
Dec-20	Nutrisystem, Inc.	Kainos Capital LP	\$559
Jan-21	Fresh Direct, LLC	Centerbridge Partners, L.P.; Ahold Delhaize USA, Inc.	\$550
Mar-21	DTLR Villa LLC	JD Sports Fashion plc	\$495
Feb-21	DermStore, LLC	THG Holdings plc (nka:THG Plc)	\$350
Sep-20	Substantially All The Global Business Operations of Brooks Brothers Group, Inc.	Authentic Brands Group LLC; SPARC Group LLC	\$325
Aug-20	PersonalizationMall.com, LLC	800-Flowers, Inc.	\$251
Dec-20	ShopRunner, Inc.	FedEx Corporation	\$225
Sep-20	192 Convenience and Fuel Retail Stores of Circle K Stores Inc.	CrossAmerica Partners LP; Lehigh Gas Wholesale LLC	\$185
Mar-21	JM Bullion, Inc.	A-Mark Precious Metals, Inc.	\$142
Jan-21	Cost Plus, Inc.	Kingswood Capital Management, LLC	\$110
Dec-20	P & M Solutions, LLC	Central Garden & Pet Company	\$83
Jul-20	Honda Of Downtown Los Angeles	Brandon Steven Motors, LLC	\$80
Dec-20	Certain Ecommerce Business Related Assets of 9830 Macarthur, Reliance Equities	Mohawk Group Holdings, Inc.	\$76
Feb-21	Turbo Squid, Inc.	Shutterstock, Inc.	\$75
Nov-20	Assets of Justice Stores, LLC	B. Riley Financial, Inc.; Bluestar Alliance, LLC	\$71
Mar-21	Two KIA motor vehicle dealerships of Fuccillo Affiliates of Florida, Inc. and	LMP Automotive Holdings, Inc.	\$69
Oct-20	Skipper Bud's of Illinois, Inc.	MarineMax, Inc.	\$64
Feb-21	Assets of Healing Solutions, LLC	Mohawk Group Holdings, Inc.	\$62
Jan-21	Certain International Operations of Party City Holdco Inc.	Endless LLP	\$59
Dec-20	Design Public LLC	HNI Corporation	\$50
Jul-20	Window Installation Specialists, Inc.	Quest Window Systems Inc.	\$45
Oct-20	E-Commerce Business	Saadia Group, LLC	\$40
Nov-20	47 Buddys locations of Franchise Group	bebe stores, inc.	\$35

Source: Capital IQ

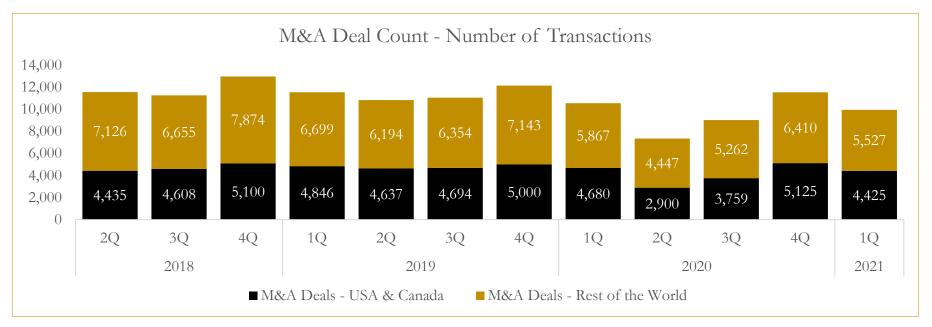
Change in Market Capitalization by Sector

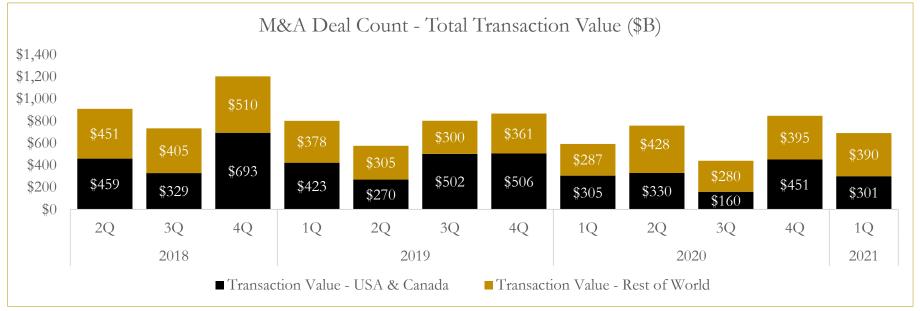
Last Three (3) Months as of March 31, 2021



M&A Deal Flow Statistics

Last Three (3) Years as of March 31, 2021





7 Houlihan Capital About Us

About Houlihan Capital

Houlihan Capital is a leading, solutions-driven valuation, financial advisory and boutique investment banking firm. We pride ourselves on being thought leaders in an ever-changing landscape.

Houlihan Capital is SOC-compliant, a FINRA and SIPC member and committed to the highest levels of professional ethics and standards.

Valuation & Financial Advisory

We provide an array of services that include enterprise valuations, portfolio valuation, valuation of carried interest, transaction opinions, tax and financial reporting compliance, purchase price allocations, and a wide variety of consulting services through our Financial Advisory Group.

Investment Banking

Through our Investment Banking Group, we offer sell-side/buy-side advisory and capital raises. Through our Special Situations desk, we provide services that fit outside the archetypal verticals, including liquidity solutions, transactional advisory, and secondary market advisory and trading.

Litigation Support

Our team provides support for a wide variety of situations including commercial and shareholder disputes, derivatives and structured finance litigation, and fraudulent conveyance.

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