

Industry Update Consumer Products Q3 2023

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Financial Performance Size Profile, LTM Financials, Forward Estimates

(USD in millions, except per share data)

			Size Profi	le	LTM Operating Data			Forward Estimates	
Company Name	Ticker	Price at 09/30/23	% of 52 Week High	TEV	Total Assets	LTM Revenue	LTM EBITDA	2023 Est. Revenue	2023 Est. EBITDA
Consumer Durables									
Whirlpool Corporation	WHR	\$133.70	83.2%	\$14,228	\$16,981	\$19,148	\$1,422	\$19,179	\$1,761
Tempur Sealy International, Inc.	TPX	\$43.34	90.9%	\$10,447	\$4,571	\$4,949	\$ 773	\$5,001	\$953
Mohawk Industries, Inc.	МНК	\$85.81	65.7%	\$8,107	\$14,585	\$11,325	\$1,378	\$11,118	\$1,430
Leggett & Platt, Incorporated	LEG	\$25.41	65.9%	\$5,236	\$5,144	\$4,925	\$551	\$4,855	\$555
La-Z-Boy Incorporated	LZB	\$30.88	91.0%	\$1,417	\$1,848	\$2,227	\$221	\$2,080	\$210
Eurotech S.p.A.	ETH	\$2.58	63.6%	\$102	\$173	\$117	\$4	\$101	\$8
La-Z-Boy Incorporated	LZB	\$30.88	91.0%	\$1,417	\$1,848	\$2,227	\$221	\$2,080	\$2

Household Products									
The Procter & Gamble Company	PG	\$145.86	92.1%	\$372,321	\$120,829	\$82,006	\$21,771	\$84,077	\$21,86 0
Colgate-Palmolive Company	CL	\$71.11	86.6%	\$66,613	\$16,227	\$18,676	\$3,949	\$19,346	\$4,591
Kimberly-Clark Corporation	KMB	\$120.85	81.7%	\$48,843	\$17,383	\$20,346	\$3,654	\$20,571	\$3,804
Church & Dwight Co., Inc.	CHD	\$91.63	91.2%	\$24,826	\$8,511	\$5,637	\$1,251	\$5,770	\$1,325
Newell Brands Inc.	NWL	\$9.03	53.9%	\$9,082	\$13,020	\$8,546	\$752	\$8,307	\$994
Spectrum Brands Holdings, Inc.	SPB	\$78.35	91.9%	\$1,969	\$6,354	\$2,928	\$156	\$2,922	\$302
Tupperware Brands Corporation	TUP	\$1.40	17.5%	\$654	\$952	\$1,306	\$130	\$0	\$0
Lifetime Brands, Inc.	LCUT	\$5.63	54.9%	\$405	\$665	\$686	\$46	\$690	\$ 57

(USD in millions, except per share data)

			Size Profi	le		LTM Operating Data		Forward Estimates	
Company Name	Ticker	Price at 09/30/23	% of 52 Week High	TEV	Total Assets	LTM Revenue	LTM EBITDA	2023 Est. Revenue	2023 Est. EBITDA
Leisure Products									
Hasbro, Inc.	HAS	\$66.14	89.9%	\$11,602	\$8,610	\$5,565	\$852	\$5,591	\$1,135
Mattel, Inc.	MAT	\$22.03	97.3%	\$9,463	\$5,898	\$5,059	\$633	\$5,500	\$940
Brunswick Corporation	BC	\$79.00	84.8%	\$7,316	\$6,290	\$6,727	\$1,168	\$6,652	\$1,155
Polaris Inc.	PII	\$104.14	75.2%	\$7,301	\$5,4 70	\$9,205	\$1,108	\$8,925	\$1,122
Marine Products Corporation	MPX	\$14.21	79.8%	\$422	\$190	\$444	\$59	\$448	\$62

Personal Products									
The Estée Lauder Companies Inc.	EL	\$144.55	51.0%	\$57,083	\$23,415	\$15,910	\$2,518	\$15,720	\$1,843
Inter Parfums, Inc.	IPAR	\$134.34	83.4%	\$4,079	\$1,352	\$1,212	\$257	\$1,309	\$244
Prestige Consumer Healthcare Inc.	РВН	\$57.19	83.4%	\$4,236	\$3,346	\$1,130	\$378	\$1,133	\$383
Nu Skin Enterprises, Inc.	NUS	\$21.21	46.6%	\$1,273	\$1,894	\$2,042	\$194	\$2,049	\$245
USANA Health Sciences, Inc.	USNA	\$58.61	84.2%	\$772	\$603	\$948	\$110	\$930	\$124
Medifast, Inc.	MED	\$74.85	57.0%	\$637	\$319	\$1,373	\$185	\$1,089	\$142

Valuation Metrics

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Return Profile, Trading Multiples

		Return Profile Tradi							
Company Name	Ticker	Return on Assets	Return on Equity	Revenue Growth	EBITDA Margin	EBITDA Growth	5-yr Beta	TEV / LTM Revenue	TEV / LTM EBITDA
Consumer Durables									
Whirlpool Corporation	WHR	3.5%	-48.4%	-10.2%	7.4%	-42.6%	1.5x	0.7x	10.0x
Tempur Sealy International, Inc.	TPX	8.9%	N/A	-4.3%	15.6%	-16.7%	1.7x	2.1x	13.5x
Mohawk Industries, Inc.	MHK	3.2%	-3.8%	-3.6%	12.2%	-27.0%	1.3x	0.7x	5.9x
Leggett & Platt, Incorporated	LEG	4.5%	14.1%	-7.2%	11.2%	-26.6%	1.3x	1.1x	9.5x
La-Z-Boy Incorporated	LZB	6.0%	15.6%	-8.6%	9.9%	-16.6%	1.1x	0.6x	6.4x
Eurotech S.p.A.	ETH	2.2%	1.7%	50.6%	3.8%	N/A	1.4x	0.9x	22.9x
	Mean Median	4.7% 4.0%	-4.1% 1.7%	2.8% -5.7%	10.0% 10.6%	-25.9% -26.6%	1.4x 1.3x	1.0x 0.8x	11.4x 9.8x
Household Products									
The Procter & Gamble Company	PG	10.0%	31.4%	2.3%	26.5%	1.3%	0.5x	4.5x	17.1x
Colgate-Palmolive Company	CL	13.3%	383.3%	5.5%	21.1%	-6.0%	0.5x	3.6x	16.9x
Kimberly-Clark Corporation	KMB	10.2%	236.3%	1.1%	18.0%	7.7%	0.4x	2.4x	13.4x
Church & Dwight Co., Inc.	CHD	7.8%	12.0%	6.3%	22.2%	5.8%	0.5x	4.4x	19.9x
Newell Brands Inc.	NWL	2.0%	-8.6%	-18.7%	8.8%	-48.7%	1.0x	1.1x	12.1x
Spectrum Brands Holdings, Inc.	SPB	0.7%	-16.1%	-6.8%	5.3%	-8.8%	1.4x	0.7x	12.6x
Tupperware Brands Corporation	TUP	5.3%	N/A	-18.5%	9.9%	-52.7%	3.0x	0.5x	5.0x
Lifetime Brands, Inc.	LCUT	2.3%	-7.9%	-15.9%	6.8%	-35.2%	1.2x	0.6x	8.7x
	Mean	6.5%	90.0%	-5.6%	14.8%	-17.1%	1.0x	2.2x	13.2x
Source: Capital IQ	Median	6.5%	12.0%	-2.9%	13.9%	-7.4%	0.7x	1.7x	13.0x

Valuation Metrics (cont.)

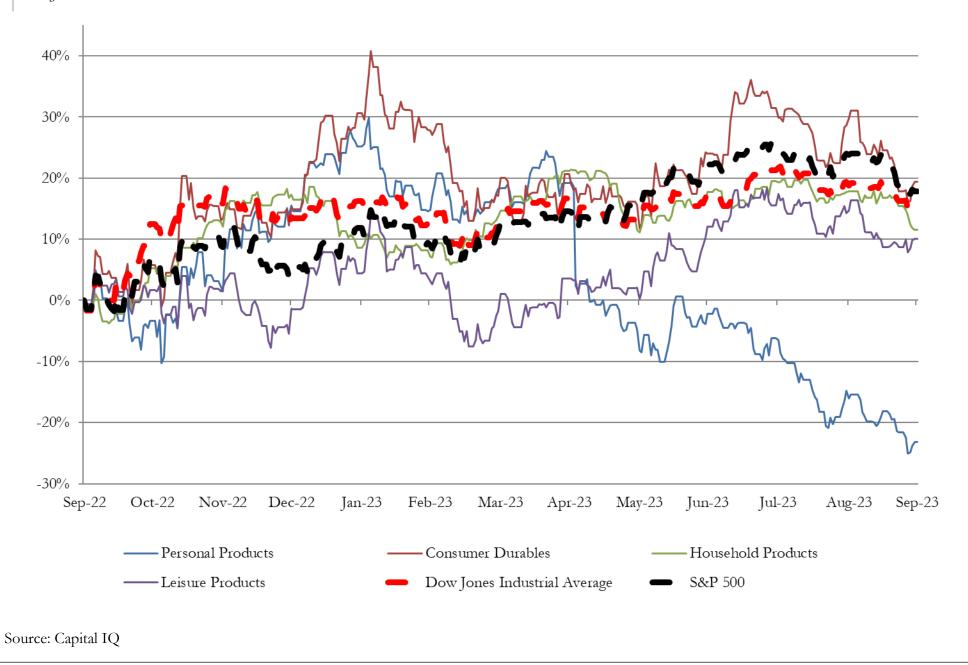
Return Profile, Trading Metrics

					Trading Multiples				
Company Name	Ticker	Return on Assets	Return on Equity	Revenue Growth	EBITDA Margin	EBITDA Growth	5-yr Beta	TEV / LTM Revenue	TEV / LTM EBITDA
Leisure Products									
Hasbro, Inc.	HAS	4.4%	-9.3%	-14.2%	15.3%	-27.6%	0.7x	2.1x	13.6x
Mattel, Inc.	MAT	4.7%	12.3%	-13.3%	12.5%	-40.1%	1.2x	1.9x	15.0x
Brunswick Corporation	BC	9.1%	27.1%	5.3%	17.4%	9.8%	1.5x	1.1x	6.3x
Polaris Inc.	PII	10.1%	54.7%	20.2%	12.0%	32.9%	1.7x	0.8x	6.7x
Marine Products Corporation	MPX	21.0%	39.1%	36.6%	13.4%	18.5%	1.2x	1.0x	7.1x
Personal Products	Mean Median	9.9% 9.1%	24.8% 27.1%	6.9% 5.3%	14.1% 13.4%	-1.3% 9.8%	1.1x 1.2x	1.5x 1.5x	10.5x 10.4x
The Estée Lauder Companies Inc.	EL	5.0%	15.7%	-10.3%	15.8%	-40.0%	1.1x	3.6x	22.7x
Inter Parfums, Inc.	IPAR	12.3%	23.4%	25.1%	21.2%	47.6%	1.1x	3.4x	15.9x
Prestige Consumer Healthcare Inc.	РВН	6.2%	-5.5%	3.2%	33.4%	3.6%	0.6x	3.7x	11.2x
Nu Skin Enterprises, Inc.	NUS	4.1%	7.6%	-17.7%	9.5%	-38.5%	1.2x	0.6x	6.6x
USANA Health Sciences, Inc.	USNA	10.4%	14.5%	-12.2%	11.6%	-25.8%	0.8x	0.8x	7.0x
Medifast, Inc.	MED	32.8%	84.4%	-17.4%	13.5%	-14.1%	1.3x	0.5x	3.4x
Source: Capital IQ	Mean Median	11.8% 8.3%	23.4% 15.1%	-4.9% -11.2%	17.5% 14.7%	-11.2% -20.0%	1.0x 1.1x	2.1x 2.1x	11.1x 9.1x

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LTM Equity Performance

Major Indexes



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Recent M&A Activity

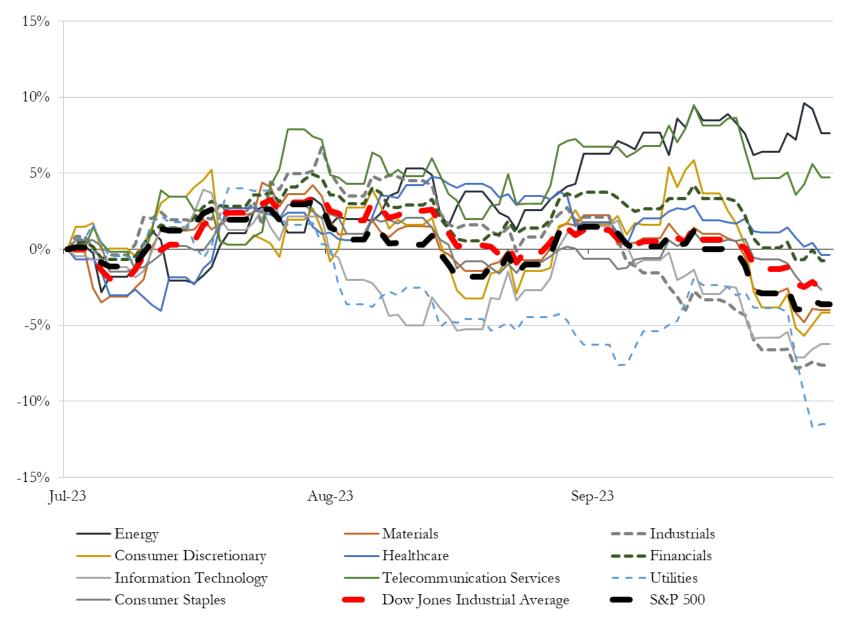
Last Twelve (12) Months as of September 30, 2023

(USD in millions)

Close Date	Target	Acquirer	Implied TEV
Oct-22	InSinkErator, Inc.	Whirlpool Corporation	\$3,000
Feb-23	Weber Inc.	BDT Capital Partners, LLC; BDT Capital Partners Fund I, L.P.; BDT Capital	\$2,993
Apr-23	Tom Ford International, LLC	The Estée Lauder Companies Inc.	\$2,550
Dec-22	Adore Me, Inc.	Victoria's Secret & Co.	\$749
Oct-22	Targus Cayman HoldCo Ltd	B. Riley Principal Investments, LLC	\$250
Jun-23	Truland Homes, LLC	D.R. Horton, Inc.	\$100
Oct-22	Rescue Air Systems, Inc.	Johnson Controls International plc	\$100
May-23	Bonobos, Inc.	Express, Inc.; WHP Global, LLC	\$75
Oct-22	Drum Workshop, Inc.	Roland Corporation	\$63
May-23	Certain assets of VKGS LLC	Everi Holdings Inc.	\$61
Jul-23	IcyBreeze Cooling, LLC	Solo Brands, Inc.	\$30
Dec-22	Topo Athletic, LLC	Designer Brands Inc.	\$24
Jul-23	Cortland Industrial, LLC	Tufropes Pvt Ltd.	\$20
Mar-23	Servus Brand and related assets of Rocky Brands, Inc.	PQ Footwear, LLC; Pertoquim S.R.L.	\$19
Feb-23	Keds Brand of Wolverine World Wide, Inc.	Designer Brands Inc.	\$16
Dec-22	Sunnyside, LLC.	Digital Brands Group, Inc.	\$14
Mar-23	Manhattan Group LLC	Crown Crafts, Inc.	\$14
May-23	Terra Flame Home Inc.	Solo Brands, Inc.	\$13
Feb-23	HEXBUG	Spin Master Corp.	\$12
Sep-23	Harris Flooring Group	Marquis Industries, Inc.	\$10
Oct-22	Arizona Businesses of Pima Door & Supply, Inc. and Sunrise Carpentry, Inc.	Builders FirstSource, Inc.	\$10
Sep-23	U.S. leathers business of Wolverine World Wide, Inc.	New Balance, Inc.	\$6
Sep-23	Eminence Speaker LLC	B&C Speakers S.p.A.	\$4
Dec-22	Hospitality Business and Assets in New Jersey	N/A	\$2
Nov-22	BM Authentics	HUMBL, Inc.	\$2
Oct-22	Substantially all of the Assets of a Manufacturing Facility in the United States	Mene Inc.	\$1
Feb-23	SmartLab Toys, Inc.	Educational Development Corporation	\$1
Feb-23	Savage Barbell Apparel LLC	CGrowth Capital, Inc.	\$1
Sep-23	Hays & Sons Construction, Inc.	C-StoreMaster	NA
Sep-23	JL Audio, Inc.	Garmin Ltd.	NA

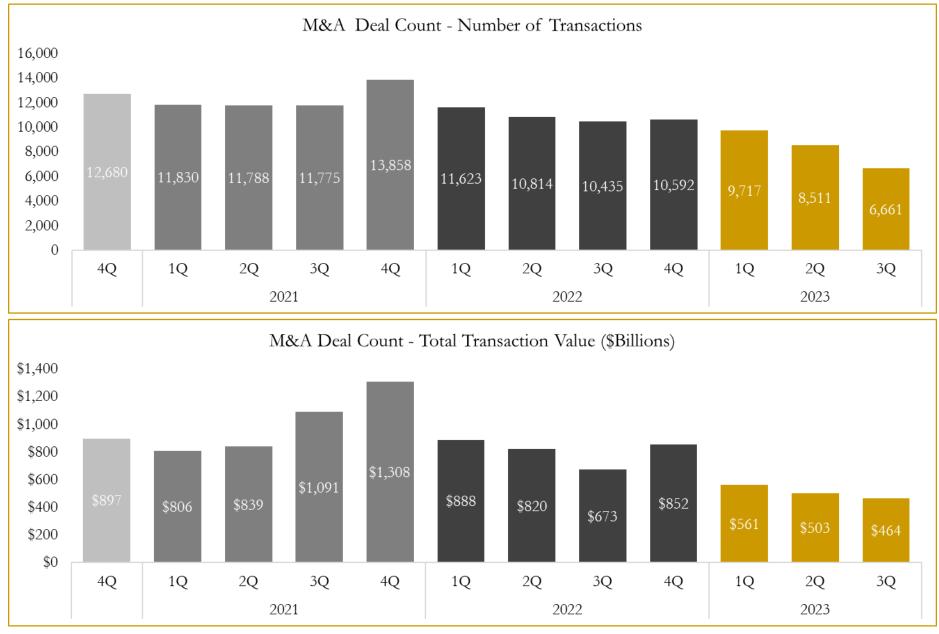
Change in Market Capitalization by Sector

Last Three (3) Months as of September 30, 2023



M&A Deal Flow Statistics

Last Three (3) Years as of September 30, 2023



Houlihan Capital About Us

Houlihan Capital is a leading, solutions-driven valuation, financial advisory and investment banking firm. We pride ourselves on being thought leaders in an ever-changing landscape.

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- Complex & Illiquid Securities (Level 3)
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 O Locked Token Valuations
- Enterprise Valuations
- Fairness & Solvency Opinions • SPAC Fairness
- Estate & Gift Valuations
- Purchase Price Allocation (ASC 805)
- Goodwill Impairment Testing (ASC 350)
- Stock-based Compensation (ASC 718, IRC 409A)

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 - Majority Recapitalizations
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- Valuation Analysis
- Strategic Advisory

For questions or inquiries regarding our services, please contact:

info@houlihancapital.com